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ABSTRACT

Summaries of the welcoming and opening remarks for a symposium on the standards issues that will affect the federal government's planning, acquisition, and use of integrated computer and telecommunications systems over the next five years set the stage for the keynote address by Joseph Timko of IBM entitled "Standards--Perspectives and Evolution." Notes, outlines, and/or viewgraphs used by individual presenters in the two sessions of the symposium are then provided. Six presentations and a panel discussion in the first session examined issues related to the interconnection of large systems, including discussions of the open system interconnection, the government open systems interconnection profile (GOSIP), the integrated systems digital network (ISDN), local area networks, computer aided logistics support (CALs), and electronic data exchange. The six presentations and panel discussion in the second session focused on issues related to making incompatible applications communicate, or software portability. Individual presentations examined office document architecture and interchange, the distributed office applications model, operating systems standards, database management systems, standards for the evaluation and selection of distributed database applications, and a user's perspective of the standards process. A summary of the closing remarks and a list of attendees conclude the report. (EW)

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Information Resources Management:

Systems Communicating With Systems

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A Session Especially Designed by Senior Managers
for Senior Management Officials

Intensive One-Day Symposium

► *National Bureau
of Standards*

*Gaithersburg, Maryland
December 3, 1987*

Viewgraphs and Presentations

Sponsored by:

General Services Administration,
Information Resources Management Service
and
U.S. Department of Commerce,
National Bureau of Standards

IR013271



UNITED STATES DEPARTMENT OF COMMERCE
National Bureau of Standards
Gaithersburg, Maryland 20899

February 22, 1988

To: Attendees at the "Systems Communicating with Systems"
Symposium

Attached are copies of the slides and viewgraphs that were presented at the December 3, 1987 symposium, "Systems Communicating with Systems."

We appreciate the participation of the speakers and the attendees who contributed significantly to the success of our program. Our goal was to exchange information on the major standards issues that will affect the Federal government's planning, acquisition and use of integrated computer and telecommunications systems over the next five years. We welcome your ideas on issues that should be discussed in future exchanges.

Shirley M. Radack

Shirley M. Radack
National Bureau of Standards
Technology Building - B151
Gaithersburg, MD 20899
(301) 975-2833

William Rinehuls

William Rinehuls
General Services Administration
18th & F Streets, N.W.
Washington, DC 20405
(202) 566-1180

Attachments

AGENDA

GSA/NBS SYMPOSIUM INFORMATION RESOURCES MANAGEMENT: SYSTEMS COMMUNICATING WITH SYSTEMS

A session especially designed by senior managers for senior management officials

December 3, 1987
National Bureau of Standards
Gaithersburg, MD

-
- 8:30 am **REGISTRATION AND COFFEE**
-
- 9:00 am **WELCOME**
James Burrows
Director, Institute for Computer Sciences and Technology
National Bureau of Standards
-
- 9:10 am **OPENING REMARKS**
Frank Carr
Commissioner
Information Resources Management Service
General Services Administration
-
- 9:20 am **KEYNOTE ADDRESS**
Joseph Timko
Vice President, AT&T Architecture
Bell Laboratories
-
- 9:50 am **PROGRAM INTRODUCTION**
Shirley Radack
Institute for Computer Sciences and Technology
National Bureau of Standards
William Rinehuls
Information Resources Management Service
General Services Administration

SESSION I - INTERCONNECTING LARGE SYSTEMS

The major technology advancements which will aid you to plan the integration of incompatible telecommunications, network technology, and ADP equipment.

A - CURRENT SYSTEM ISSUES

OSI, "ISDN" and "GOSIP" are the current buzzwords in networking technology. What are they? What problems are they solving? How can they help you?

Session Chairman: Kevin Mills
Chief, Systems and Network Architecture Division
NBS

10:00 am **Open Systems Interconnection**

The Open Systems Interconnection approach has been widely acknowledged as the key to improved connectivity of systems and networks. What is it? What does it do for you?

Joseph S. De Blasi
Director of Standards
IBM Corporation

Government Open Systems Interconnection Profile (GOSIP)

Using the OSI approach, what has the Government done to develop a specification for Government OSI procurements?

Kevin Mills
NBS

Integrated Systems Digital Network (ISDN)

Widely heralded as the real long-range solution to the problems of voice, data and video interchange, what is it? When will it be here?

John Robertson
Head, Network Architecture Planning Department
AT&T Bell Laboratories

11:00 am **COFFEE**

11:20 **B - EMERGING NETWORK ISSUES**

What are emerging network issues? How is that technology being put into to practical use today by senior systems managers?

Local Area Networks

What is happening in local area network technology and standardization to help you plan for future network acquisitions?

Gary Robinson
Manager, Corporate Standards
Digital Equipment Corporation

Computer Aided Logistics Support (CALs)

One integrated approach, using a variety of standards, to support a complex Government logistics function. How can this approach benefit you in your organization?

Bruce Lepisto
Office of Secretary of Defense

Electronic Data Interchange

What is this technology and how can it help you solve ADP and telecommunications data interchange problems?

Ben Milbrant
EDI Manager
Navistar Corporation

12:20 pm **PANEL DISCUSSION**

Speakers from Sessions IA and IB with audience interaction

1:00 pm **LUNCH (NBS Cafeteria)**

SESSION 2 - MAKING INCOMPATIBLE APPLICATIONS COMMUNICATE - SOFTWARE PORTABILITY

The major system advances that are enhancing software portability as an aid to making applications communicate. What are recent advances in office applications and how are they being put to use in the Government today?

Session Chairman: Lawrence Welsch
Office Systems Engineering Group
NBS

-
- 2:00 pm **Office Document Architecture and Interchange**
What are the real problems in document transfer?
What are the possible solutions?
Lawrence Welsch
NBS
- Distributed Office Application Model**
What is it? How will it help solve the problems of office computer incompatibility and allow different manufacturers products to run in the same system?
Robert Christie
Manager, Technology and Publications Products
Control Data Corporation
- Operating Systems Standards**
Is POSIX the final solution to having an standard operating system environment? What exactly is POSIX? a new operating system? an operating system "interface"? What does that mean?
Roger Martin
Software Engineering Group Leader
NBS
- Data Base Management Systems**
First there were no DBMS standards and every Agency had its own; now there are two with more on the way. Why do we need so many? Are some better than others?
Donald Deutsch
Manager, Technology Development
GE Information Systems
-
- 3:20 pm **COFFEE BREAK**
-
- 3:35 pm **Distributed Data Base Applications**
What standards should be considered in evaluating and selecting products for distributed data base applications?
Chris Reedy
Computer Corporation of America
A User's Perspective of the Standards Process
What does the user really need? Does the process respond to user requirements.
Joanna Vanderwilt
Boeing Commercial Airplane Company
-
- 4:15 pm **PANEL DISCUSSION**
Speakers from Session II with audience interaction
-
- 5:00 pm **CLOSING REMARKS**
Frank Carr
-
- 5:15 pm **ADJOURN**

JAMES H. BURROWS

James H. Burrows is the Director of the Institute for Computer Sciences and Technology, National Bureau of Standards, Department of Commerce. He manages a program of research and technical support to government and industry in the effective application of computer technology.

From July 1972 until May 1979, Mr. Burrows was the Associate Director for the Office of Computer Resources, U.S. Air Force.

Prior to 1972, Mr. Burrows directed the development of large information systems and data management projects for the MITRE Corporation and the Lincoln Laboratory in Massachusetts.

His professional activities include memberships in the Association for Computing Machinery, the Institute for Electrical and Electronics Engineers, the American Association for the Advancement of Science and the Data Processing Managers Association.

Mr. Burrows is the Chairman of the American National Standards Institute, Information Systems Standards Board. He was previously the Vice Chairman of that Board. He is a member of the University of Maryland Computer Advisory Board and the Committee on Computer Research and Applications of the Federal Coordinating Council on Science, Engineering and Technology. He is an past Chairman of the Federal Interagency Committee on Information Resources Management (formerly the Interagency Committee on Automatic Data Processing).

Mr. Burrows received a B.S. in Engineering from MIT in 1949 and a M.S. in Mathematics from the University of Chicago in 1951. He received the Executive Excellence Award of the Interagency Committee on ADP, the Department of Commerce Silver Medal, and the GOVERNMENT COMPUTER NEWS Annual Award for Excellence.

FRANK CARR

Frank Carr is Commissioner, Information Resources Management Service of the General Services Administration. He is an electrical engineering graduate of the University of Pennsylvania and studied business administration at the Wharton School of Finance. He was a visiting lecturer at the Massachusetts Institute of Technology's Sloan School of Management and attended the Harvard Business School's Advanced Management Program.

His career includes more than 25 years with the Westinghouse Electric Corporation where he held a variety of management positions. He was engaged in the application of Operations Research to industrial problems in areas such as forecasting, production and inventory control, warehouse location and facilities planning and was among the first to use these techniques and electronic computers in the design of management control systems.

Since July 1977, Mr. Carr has headed the automated data and telecommunication activities of the U.S. General Services Administration (GSA) where he directs and coordinates a Governmentwide program for managing, using and procuring automated data processing systems, office information systems and telecommunications services to meet Federal information processing needs.

ROBERT H. CHRISTIE

Robert H. Christie is with Control Data Corporation in Arden Hills, MN. Mr. Christie has over 15 years of background in high-speed data communications networking experience for the U.S. Government and private industry. He was a member of ANSI X4A12 Word Processing Group, and later Secretary, Vice Chair, then Chair of X3V1.4 Text Processing: Office and Publishing Systems, Text Interchange Task Group, American National Standards Institute. He has over 10 years experience working on CCITT X.25 and X.400 and ISO (MOTIS) Message Oriented Text Interchange System. He is currently Standards Representative and Division Consultant on Open Systems Interconnect for Control Data Corporation, Technology and Publications Division. His duties include managing text and graphics input into Control Data's Automated Publishing System.

JOSEPH S. DEBLASI

Joseph S. DeBlasi is Director of Standards at IBM Corporation. He was born and raised in Brooklyn, New York, where he attended public school and graduated from Bishop Loughlin High School. He received his Bachelor of Science degree in Mathematics and Physics from Virginia Tech in 1957 and has done graduate work in mathematics and physics at George Washington University and at the University of Hawaii. Prior to his entering the Air Force in 1958, he taught mathematics and physics at Bishop Loughlin High School and Manhattan College in New York. He entered the Air Force in June 1958 attaining the rank of Captain and served until February 1964.

Mr. DeBlasi joined IBM in Washington, DC, in March 1964. After becoming national representative for Rand Corporation, SDC, Aerospace Corporation, and Mitre Corporation, he became special assistant to the regional manager and DPD Vice President. He then held a number of management positions in the marketing organization including Branch Manager in Dayton, Ohio, and Milwaukee, Wisconsin. He then became manager of revenue planning and later administrative assistant to the IBM Vice President for Commercial and Industry Relations. His present position is Corporate Director of Standards which directs IBM's worldwide standards programs.

Mr. DeBlasi is a member of the Corporation Board of the Milwaukee School of Engineering and Treasurer and member of the Board of Trustees of the Hudson River Museum. Mr. DeBlasi is also a member of the Board of Directors of the American National Metrics Council and a member of the Executive Committee of the U. S.

National Committee for the International Electrotechnical Commission (IEC).

Mr. DeBlasi has also served as a member on a number of national and international standards committees. He is Chairman of the International Advisory Committee for Information Technology under the American National Standards Institute (ANSI) and Chairman of Strategic Planning Committee for Information Technology under the International Organization for Standardization (ISO), and presently heads the U. S. delegation to the ISO Committee on Information Technology.

DONALD R. DEUTSCH

Dr. Donald Deutsch is currently Manager Technology Development for G.E. Information Services in Rockville, MD. He previously managed organizations responsible for developing database and other systems software, as well as Electronic Data Interchange and Financial Clearing-House Applications in G.E.'s Nashville, TN facility.

Prior to joining G.E., Don led database standardization and supporting research programs at the U.S. National Bureau of Standards Institute for Computer Sciences and Technology; was a full-time faculty member in the Department of Information Systems Management at the University of Maryland, College Park; and worked as a Senior Consultant for Arthur Andersen & Co.

Don has a B.S. in Systems Analysis from Miami University in Oxford, OH, and earned his M.B.A. and Doctorate in Operations Research and Information Systems at the University of Maryland. He has been an officer of the X3H2 Technical Committee on Database since its inception in 1978, serving as Chairman for the past eight years. Under his direction, this group operating under the auspices of the American National Standards Institute, developed the first database management system standards; these standards have now been approved as International (ISO) and Federal Information Processing (FIPS) as well as ANS standards.

Author of numerous articles and books, Dr. Deutsch is a frequent speaker on database technology and standardization issues.

BRUCE LEPISTO

Bruce Lepisto is currently the Deputy Director of the CALS (Computer-Aided Acquisition and Logistic Support) Policy Office, in the Office of the Secretary of Defense (OSD). He has been involved with the CALS program since its inception, and was Co-editor of the original Institute for Defense Analysis (IDA) CALS Study report that led the Department of Defense to establish the CALS program.

Mr. Lepisto is a career DoD employee with over twenty years experience in both acquisition and operational logistics. Prior to joining the OSD staff in 1984, he worked for the United States Air Force, most recently as Deputy Director for Data Management of the JLC's Joint Depot Maintenance Analysis Group (JDMAG). His Air Force professional experience includes depot posture planning, supply policy, data system design and management, and productivity and cost analysis. He is a senior member of the Society of Logistics Engineers, a member of the Steering committee of the national IGES/PDES Organization, and a member of the ANSI/ASME Y14.26 committee on Computer Aided Preparation of Product Definition Data.

ROGER J. MARTIN

Roger J. Martin is the Manager of the Software Engineering Group of the National Bureau of Standards (NBS) Institute for Computer Sciences and Technology (ICST). He is responsible for the development of software engineering standards and guidelines. Mr. Martin is also responsible for the program to (1) adopt a Federal Information Processing Standard (FIPS) for Portable Operating System Interface for Computer Environments (POSIX); (2) build an NBS POSIX Conformance Test Suite to test conformance of candidate environments to the POSIX FIPS; and (3) design an Applications Portability Architecture which will integrate standards from all the functional areas which must be addressed to promote application portability.

Previously (1976-1982) he was with the Executive Office of the President where he was manager of the group which developed and evolved the Office of Management and Budget's (OMB) Budget Status System. Mr. Martin began his Federal career (1971-1976) in the Computer Sciences Division of the David W. Taylor Naval Ship Research and Development Center.

Mr. Martin has an M.S. and B.S. in Computer Science from Iowa State University.

BEN MILBRANDT

Ben Milbrandt is presently the EDI manager for Navistar International Transportation Corporation, where he has been coordinating Navistar's electronic communication with suppliers.

Ben spent a year as a loaned executive to the Automotive Industry Action Group (AIAG) in Southfield, MI where he helped develop, edit and publish seventeen AIAG conventions to the American National Standards Institute X12 standards. He is past president of the Ft. Wayne, Indiana American Production and Inventory Control Society (APICS). He is a member of the Joint Electronic Data Interchange (JEDI) committee, worked with the United Nations Joint Electronic Data Interchange (UNJEDI) committee, has been an officer of the Accredited Standards Committee X12 and has recently published a book on EDI "Electronic Data Interchange: Making Business More Efficient".

KEVIN L. MILLS

Kevin Mills, Chief of the Systems and Network Architecture Division of the Institute for Computer Sciences and Technology, joined the National Bureau of Standards (NBS) in 1982 and established the OSI Protocol Performance Research Program. This research program resulted in international collaboration between government, industry, and academic institutions to evaluate and enhance the performance of OSI protocols. Prior to joining the NBS, Mr. Mills developed communications performance measurement products at Tesdata Systems Corporation. He performed data communication research and development for the System Development Corporation and the United States Marine Corps.

Mr. Mills received an M.S. from the American University and a B.S. from Frostburg State College.

CHRISTOPHER L. REEDY

Dr. Christopher L. Reedy received his B.S. and M.S. in Mathematics from Massachusetts Institute of Technology in 1971, and his Ph.D. in Mathematics from the University of California, San Diego in 1974. Dr. Reedy has been involved with the development of computer systems since 1967 and has been employed on a variety of projects as a computer system designer, architect, and project manager since 1975. Dr. Reedy has been employed by Computer Corporation of America (CCA) since 1985 and is currently working on implementations of heterogeneous distributed database systems as a part of prototype systems development for engineering and logistics support.

JOHN S. ROBERTSON

John S. Robertson is head of the Network Architecture Planning Department at AT&T Bell Laboratories. He is responsible for the architectural coordination of AT&T's ISDN planning and ISDN external standards representation. Mr. Robertson has degrees in electrical engineering from the University of Delaware and Stevens Institute of Technology. He joined AT&T Bell Laboratories in 1977.

GARY S. ROBINSON

Gary S. Robinson has been the Senior Manager of Corporate Standards, Digital Equipment Corporation since 1980. He is responsible for positioning and managing worldwide standards activities of Digital Equipment Corporation. He formulates standards strategies, policies, and positions for the corporation, and reports to the Vice President of Product Strategy and Architecture. He previously held positions with Datatrol, Inc., Inforex, Inc., Honeywell Information Systems, and Bell Telephone Laboratories.

He participates in many standards committees in the International Organization for Standardization, the American National Standards Institute, the Institute of Electrical and Electronics Engineers, and the European Computer Manufacturers Association. He is Vice-Chair Systems of ISO JTC1, a member of X3, the IEEE Standards Board, and the IEEE Computer Society Standards Board.

JOSEPH W. TIMKO

Joseph W. Timko is Vice President of AT&T Architecture at Bell Laboratories. His early career in Bell Laboratories included responsibilities for military system analog computers, missile guidance equation development, machine aids and graphics systems. He transferred to Bellcomm, Inc. in 1968 and served as a Director responsible for computer system studies and operations in support of NASA on the Apollo space program.

Upon his return to Bell Laboratories, he served as Director of the System Development Center in Business Information Systems Programs, responsible for design and development of the Trunks Integrated Record Keeping System (TIRKS) and the Plug-in Inventory Control System (PICS).

He served as Director of the Station Systems and Business Terminal Laboratory. He became Executive Director of the Residence Communications and Customer Services Division responsible for the design and development of all consumer telephone and terminal products. He then served as Executive Director of the Business Systems Division, responsible for Product Family System Architecture, Product Management and Application Software Systems.

In 1986, he assumed responsibilities as Vice President of the AT&T Architecture organization. The mission of the organization is to ensure that the products and services provided by AT&T are compatible and unified through an AT&T Architecture.

He currently also serves as Chairman of the Board of Directors for the Corporation for Open Systems.

JOANNA VANDERWILT

Joanna Vanderwilt works with a new group in the Boeing Commercial Airplane Company, Data Standards Management. Joanna earned a B.S. in inorganic chemistry from the University of Washington, followed by an M.S. in physical inorganic chemistry from San Jose State University. Later, a year of intensive electronic engineering studies at the University of California at Davis under the sponsorship of the National Science Foundation, with additional concurrent studies at SJSU, gave her entry to the computer industry in 1977. During her gradual shift from hardware to software, she has grown increasingly interested in standards for information systems. Joanna joined BCAC a little over a year ago after working nearly ten years in the San Jose area. She holds memberships in ACS, IEEE, ACM and SWE.

LAWRENCE A. WELSCH

Lawrence A. Welsch received his B.S. in mathematics computer science option from Carnegie Mellon University in 1970. He then went to work for RCA David Sarnoff Research until RCA went out of the computer business. Mr. Welsch went on to Rutgers University completing a PhD with a thesis in Artificial Intelligence and his thesis topic was The Automatic Synthesis of Questions. He then worked for Burroughs on the design of advanced memory systems. He left Burroughs for the world of microprocessors at AT&T, where he worked on the architecture and testing of the UNIX Microsystem. His last project at AT&T was leading the 3B4000 prototype development. He left AT&T on August 3, 1987, to become the manager of the Office Systems Engineering Group in the Institute for Computer Sciences and Technology.

Welcome

James Burrows

National Bureau of Standards

Summary of Opening Remarks

James Burrows

I am pleased to be here to welcome you to the National Bureau of Standards, and to this conference on Systems Communicating with Systems. I also would like to thank Frank Carr and his staff at the GSA for working with us in organizing this conference.

This is truly the era of the computer system; not the mainframe, but the system. Large systems enable us to do things we couldn't do previously, and these systems give power and flexibility to the user. Users may not be able to solve all the problems working alone at PCs, despite their enthusiasm of the last several years about PCs. It's clear we're going to need distributed systems within the enterprises of the government and interconnections with cooperating systems for productive information handling.

The development of systems is a challenge both to the planner and the technician. Systems are complex; they don't stand alone. They're tied into other things. Interfaces change. Systems are composed of subsystems that must work together and with other systems. The systems must be built in such a way that they can be upgraded in part or in whole without complete replacement of all the hardware and all the procedures.

The next ten years, I think, will be critical throughout government and industry in developing and implementing the needed standards for computer systems and the needed implementations within the products. We need a coherent set of standards to exchange data, pictures, text as digital information, to achieve open architecture, multi-vendor systems and networks, and to develop and operate systems that are secure and reliable. Some of the standards that will be essential include the application profiles such as MAP, TOP and GOSIP to achieve interoperability of open systems. MAP, TOP, and GOSIP are just the beginning of what's needed. We have to go beyond the electronic messaging and file transfer applications to include graphics data exchange, office document interchange, and other applications.

The government and industry have been working together to develop consistent profiles that support distributed activity. The Department of Defense has taken an early leadership in both demonstrating prototype standards and committing to the OSI standards which are coming.

Data element standards such as the X12 standards for electronic data interchange have been around for many years. Now, it's becoming clear both to the manufacturers and to the buyers that a common system is needed, and that it's time for the government to get on board using the X12 standards.

We're going to need standards for intersystem queries and format standards for preparing messages. We're going to need data dictionary and directory standards to assist the user in finding where information is located and what it means. We'll need security standards for distributed systems. You must have ways to purge false messages, recover from outages, and restart. These are all difficult problems and we need standard ways to solve them. I think we have a full ten years ahead if we are to develop the standards that are needed.

Standards such as those I mentioned and those being discussed here today are essential if we are to make progress in our use of computer technology. The technology continues to evolve and we must work together to get the standards in place that will let us exploit the technology in our organizations. I hope you'll learn a lot here today, and I hope you'll be able to work with all of us in getting you and your organization on board for the 1990s. Thank you very much.

Opening Remarks

Frank Carr

General Services Administration

Summary of Opening Remarks

Frank Carr

What I'd like to do in the next few minutes, is to give you a perspective that will tend to be a little bit more of the perspective of managers as they look at the issue of standards.

I think it's interesting that we have such a diverse group meeting here today and that within the past thirty days we've had publications as diverse as Datamation and Business Week featuring the current problems that we have in the Federal government regarding standards and procurement of computer products. As I think about the subject I'm reminded of something that Will Rogers said, "It's not what you know that gets you into trouble, it's what you know that ain't so". In recent weeks in getting involved a little bit more in the standards area, particularly as related to procurement, I keep running across different perceptions that people have that are incorrect. What I would like to do is to just run through a list of things to illustrate some of these things that one has to understand about standards and where they're going.

The first one is that when you ask most people what a standard is, they respond that it's something that comes out of a voluntary standards making group. But, when you get right down to it, a standard is a set of specifications that are needed to be able buy a product. Then you have to get into the issue of how do you validate that you got what you specified. That is a procurement outlook as far as specifications are concerned. The early purpose of specifications was to achieve interchangeability of parts within a single product.

Standards have a role in creating markets. When electric shavers first came on the marketplace, there were only two suppliers. They didn't go into competition with each other. What they did was to get together jointly to create a market for electric shavers. Then what you had was competition between electric shavers and the blade. We have something similar going on in our area. We have the issue of competition between a standard product and proprietary products. Or, as some would say, between commodities and products that have additional value associated with them.

The Brooks Act assigned to NBS the role of establishing government standards. But what is sometimes forgotten is that the purpose of that was to achieve volume procurement. The early standards regarding higher level language compilers were not for the purpose of achieving interchangeability. The purpose was to require the government to buy standard computers. We have

an executive order that says to use voluntary standards. The purpose of that particular executive order was that the government should not be buying products that have unique specifications. We should be buying commercial products.

Currently we find ourselves very much in a state of flux. We find that instead of standards being set in order to achieve uniformity within existing products that are being offered, we find standards are really specifications for future products. Then we get into the problem of the timeliness of those standards.

The standards are moving away from individual components and becoming systems oriented. Standards are becoming more of a design tool rather than strictly procurement. There are a lot of things that are changing in this area, and I think one of them is what the role of the user is in the standards making process as opposed to the role of the vendors, and the intent on the part at least of the government is for the users in government to play a larger role in establishing what standards the government will use.

There is also the issue of mandatory standards versus discretionary standards. Under the current way in which we establish standards, the standards are mandatory. Agencies must get a waiver in order to deviate from those standards. If they simply specify the standards, that satisfies the procurement regulations. However, we can establish standards which agencies may choose to use. Then if they choose to use them, there is a requirement that they justify the use of those standards. In those two cases we have on the one hand the Brooks Act as the basis for the statutory authority to do something, and in the other case we have the Competition and Contracting Act as the authority.

These are just a set of thoughts regarding standards in the changing environment that we have right now. I have the unique position in today's agenda to both start with some opening remarks, and to have some closing ones. So, at the close of today I may correct some of the things that I have said here. Thank you very much.

Keynote Address

Joseph Timko

AT&T Architecture, Bell Laboratories

Joseph Timko, Vice President
AT&T Architecture, Bell Laboratories
STANDARDS - PERSPECTIVES AND EVOLUTION

Historically, when one goes back as little as 10 - 15 years, the standards bodies were more a forum for semi-academic exercises. Typically, the participants in the standards bodies did not play leading roles in shaping their companies' or governments' information processing capability. There were some major players that effectively determined de facto standards for information networking. However, much has happened over the last decade. Information technology has exploded for both computing and telecommunications. Users have become a voracious consumer of information technology to realize operational efficiencies and to meet the demands of the marketplace. The divestiture of AT&T has replaced a powerful unifying force with multiple competing views on telecommunications directions. During this period data networking, transaction processing and information services have come of age. Today, standards are a strategic force for users, vendors and governments. Participants in the standards bodies represent their organization's strategic business directions in the standards process. Users demand standards-based, multi-vendor inter-operable systems for applications networking.

Networking standards have increased tremendously in complexity with the addition of data networking and applications networking. In comparison, the protocol architecture for voice networking is relatively simple because communicating humans can flexibly perform the functions of the OSI upper layers. Today, there are a large number of sub-network alternatives for transporting voice and data (i.e., private line, DDD, LANs, X.25 and ISDN). There is also a rich array of options and capabilities associated with the OSI upper layers, notably at the application layer, where capabilities exist for message handling, file transfer, network management, transaction processing, virtual terminals, EDI, etc.

As a result of the exploding networking complexity driver by technology and user needs, there has been a corresponding explosion in the standards world. The number of standards bodies has expanded significantly; existing major standards bodies like CCITT and ISO have significantly expanded both the scope and depth of their standards work; and the number of participants (i.e., users, vendors and governments) has also increased in dramatic fashion.

The most important perspective on the standards process is to recognize that it is the largest joint development ever undertaken. In working task groups or sub-committees of the standards bodies, design engineers from competing companies work side by side in a cooperative effort to generate development specifications for hardware and software system modules. The OSI protocol layers are development specifications that must be implemented by vendors in their various products in exactly the same way in order to achieve inter-operability. The efficiency and output of the joint

development process in the standards bodies is necessarily subject to company, national, and regional competitive and political forces. These natural counter-productive forces do slow down the standards process. However, there are powerful forces that accelerate the standards process, including user and vendor consortia of various kinds like MAP/TOP, COS, SPAG, POSI and others. Of course, the major overriding objective of all participants is to work towards a global networking architecture to minimize wasted and duplicative efforts and to achieve inter-operability. Thus, there are powerful movements towards generating "harmonized" functional profiles.

The evolution of standards is driven fundamentally by market needs and user demands but the implementation is shaped by evolving information technologies. These technologies not only include basic technologies like integrated circuits, photonics and software but also system technologies like signal processing, packet switching, computer architectures, human/machine interfaces, etc. The standards process has grown tremendously not only in the scope and depth of the work undertaken but also in terms of the strategic importance of the output to users and vendors. While one can focus on some of the shortcomings of the efforts in the standards bodies, I would rather focus on its achievements. For example, ISDN--which has been a decade in the making--is a reality and, with its evolution to broadband networking, will fulfill the vision of what we in AT&T have called Universal Information Services. The international standards movement will be the basis for the emerging information age.

HISTORICAL PERSPECTIVE STANDARDS EVOLUTION

70'S

SEMI-ACADEMIC
NON-STRATEGIC
DE-FACTO STANDARDS
USER IGNORANCE

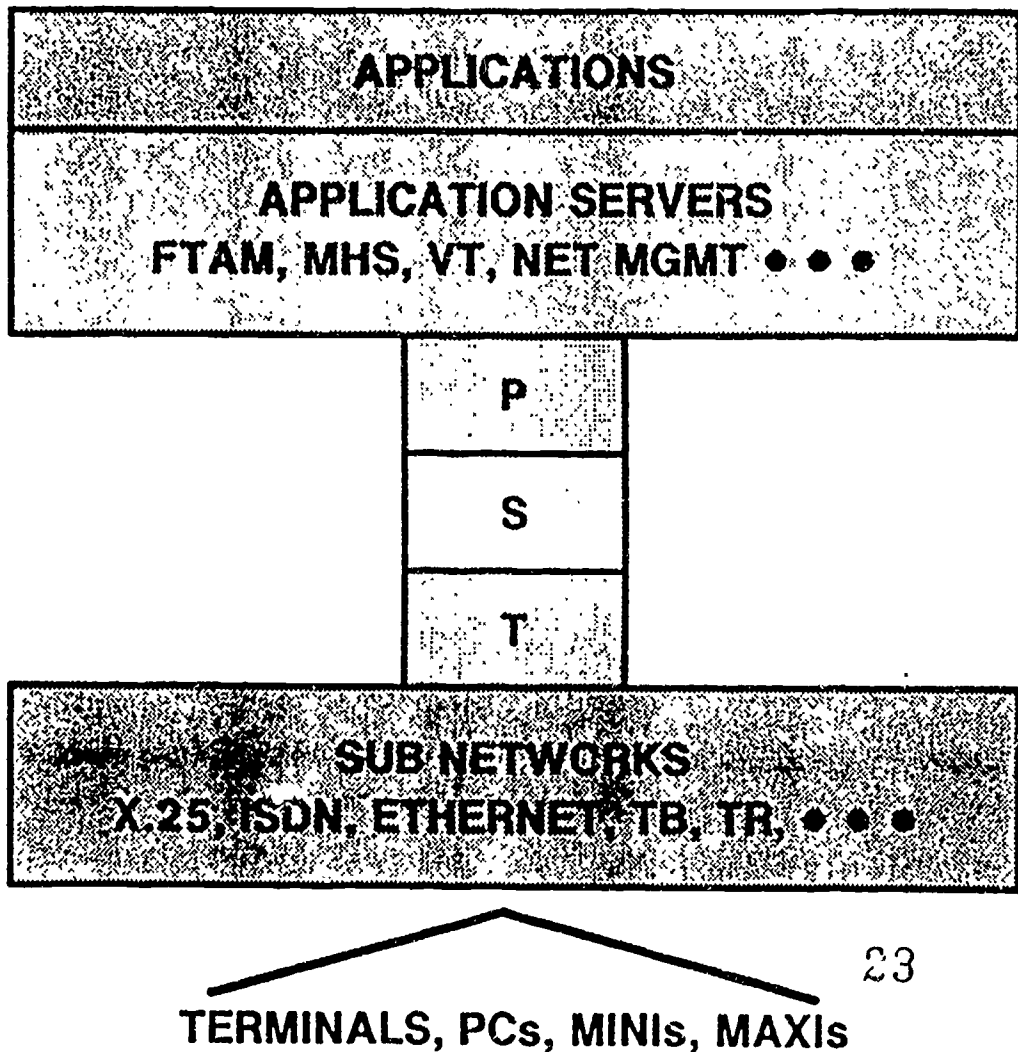
DRIVING
FORCES

TECHNOLOGY
DATA NETWORKS
CLOSED SYSTEMS
DIVESTITURE

80'S

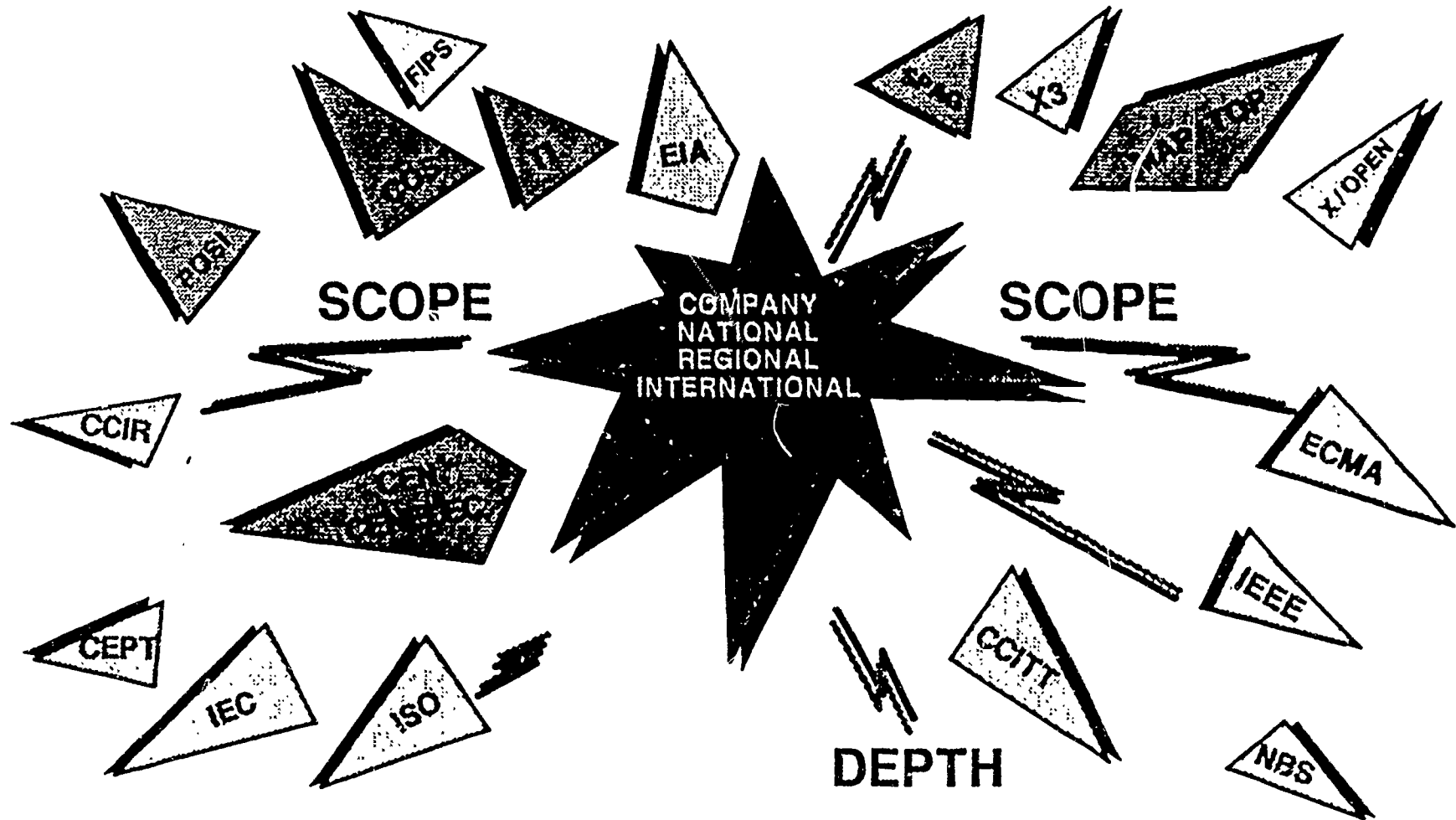
MARKET NEED
STRATEGIC
USER SOPHISTICATION

NETWORKING STANDARDS



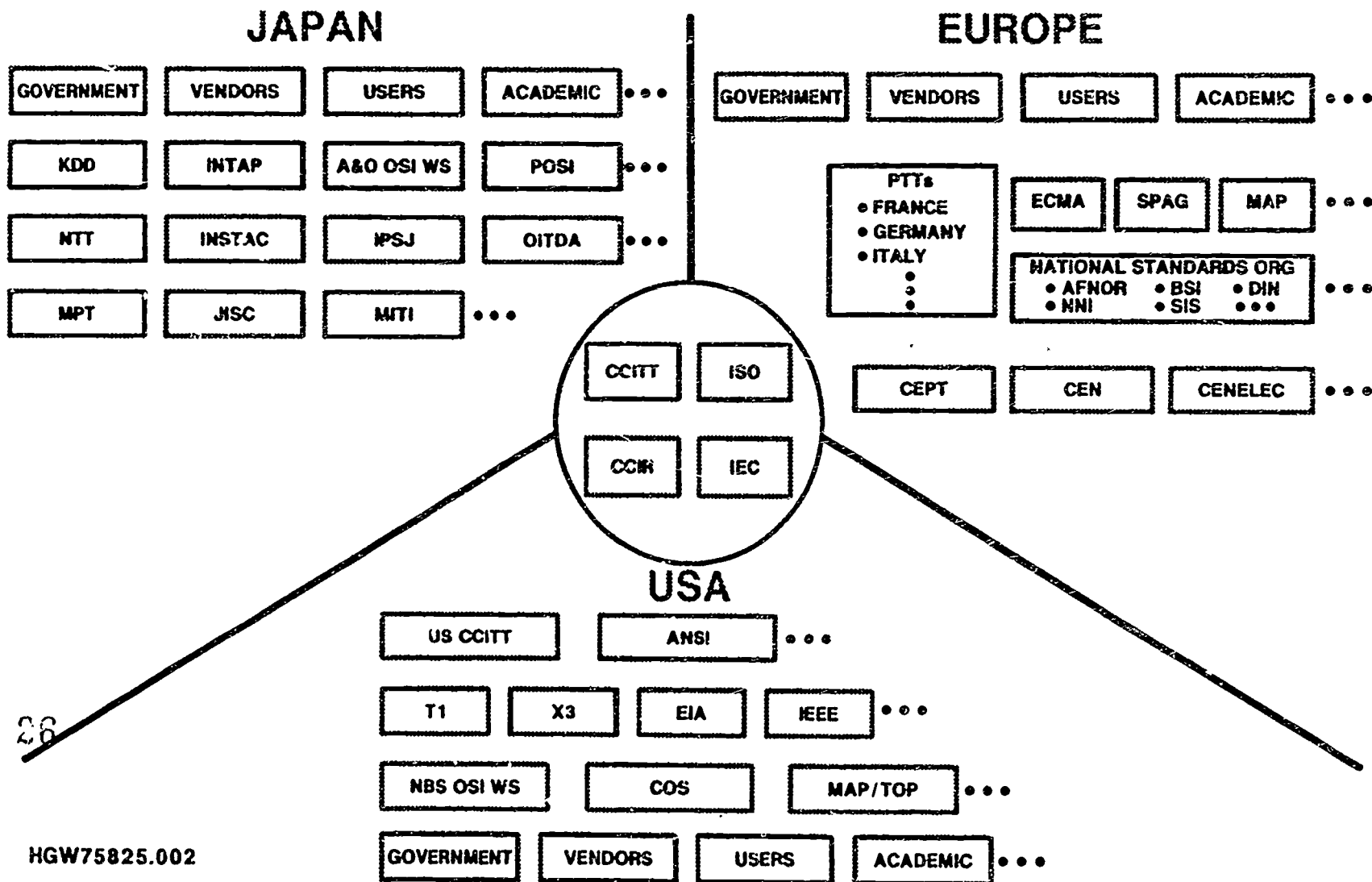
HGU75787.002

EXPLOSION IN STANDARDS ACTIVITIES

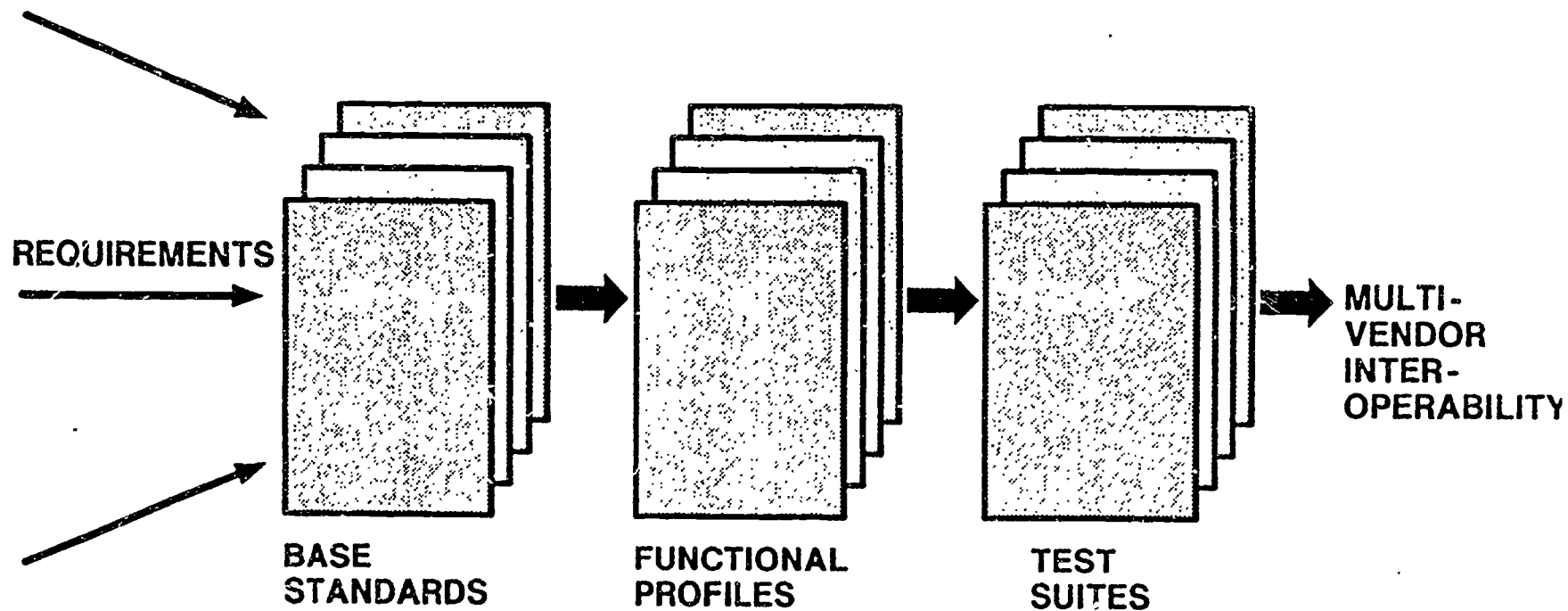


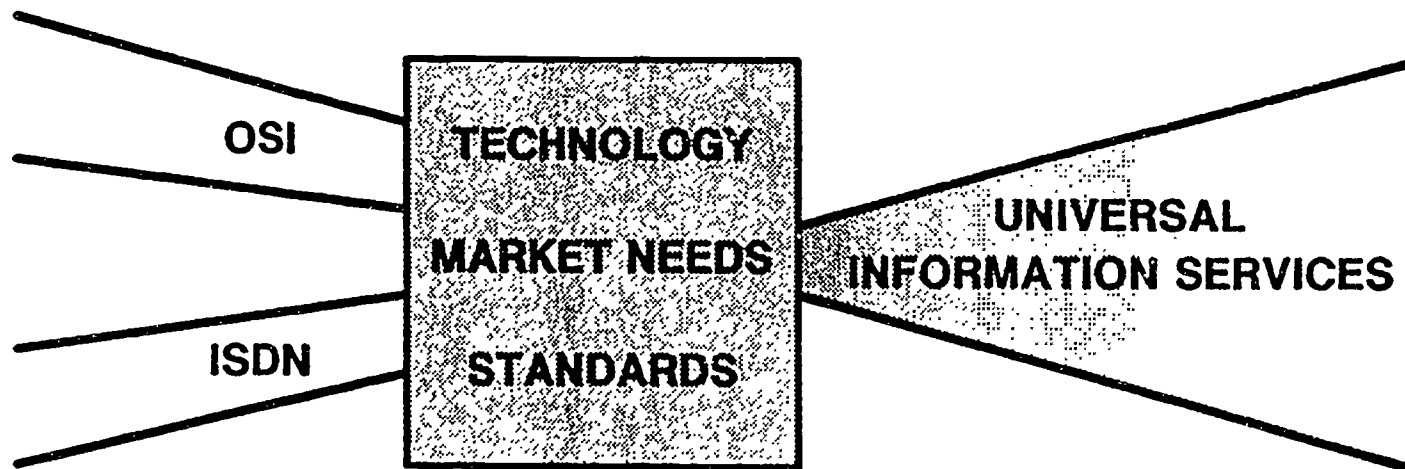
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POLITICAL PERSPECTIVE



ACHIEVING INTEROPERABILITY





Session 1 - Interconnecting Large Systems

A - Current System Issues

Open Systems Interconnection

Joseph S. DeBlasi

IBM Corporation

GSA/NBS SYMPOSIUM

SYSTEMS COMMUNICATING WITH SYSTEMS

It is a pleasure to be with you this morning and I thank you for inviting me to discuss some of our thoughts regarding the implementation of OSI.

o **IN IBM WE SUPPORT AND PARTICIPATE IN THE DEVELOPMENT OF STANDARDS THAT MEET THE FOLLOWING CRITERIA AND BASED ON THIS CRITERIA WE HAVE SUPPORTED AND PARTICIPATED IN THE DEVELOPMENT OF OSI**

- *Standards address real user requirements*
- *Standards do not restrict innovation (concepts, applications, technologies)*
- *Standards are functionally sufficient and economically sound*
- *Standards are recognized worldwide (International Standards)*

In discussing OSI it is important to understand its definition, its objectives, and also what it is not meant to be.

o **WHAT IS OSI**

- *OSI is a set of international standards for systems interconnection, transport, and communications services.*
- *OSI provides a common basis for the coordination of standards development for the purpose of systems interconnection.*

o **WHAT IS THE OBJECTIVE OF OSI**

- *The objective of OSI is to define a set of open (public) standards to enable real systems to cooperate.*

OSI provides the framework for the interconnection of systems and the exchange of information between those systems and consists of a reference model, service specifications and protocol specifications.

o **WHAT OSI IS NOT**

- *Not the internal functioning of each individual system.*
- *Implementation of the standards is left to the discretion of the individual system entity.*
- *All other aspects of systems which are not related to interconnection are outside the scope of OSI.*

IBM has demonstrated its support for OSI for the following reasons, and we have established and been involved in a number of activities worldwide to further the development and implementation of OSI.

o **IBM SUPPORTS OSI**

- *IBM supports OSI because we believe it is addressing a true user requirement for systems interconnection between systems of different architecture.*
- *It does not restrict innovation in that it does not limit the further development of the individual architectures and systems approaches.*
- *With the advent of a transaction processing capability which is now under development, OSI will be functionally sufficient for its primary purpose of systems-to-systems interconnection.*
- *It certainly is recognized worldwide and is based on international standards.*

o IBM OSI ACTIVITIES

- *Established the European Networking Center in Heidelberg, Germany, to research the higher layers of OSI and to exchange information among users, researchers and computer manufacturers.*
- *Established an OSI verification service in La Gaude, France, to provide a convenient and effective means of verifying that systems supporting OSI protocols operate properly with IBM systems offering equivalent functions.*
- *Established the Zurich Research Center whose primary mission is to perform communications research which includes LANS and OSI.*
- *Created new telecommunications development centers in Rome, Italy, and Palo Alto, California, to develop worldwide strategic OSI products.*
- *Joined OSINET sponsored by the National Bureau of Standards (NBS). The goal of OSINET is to provide a common set of OSI protocols by which all participants can communicate with each other to do development and research.*
- *Joined EUROSINET which was formed by a group of European suppliers of telecommunications products and services. Its mission is similar in scope to OSINET.*
- *Joined the Corporation for Open Systems whose goals are to accelerate OSI standards development, select a subset of standards to be implemented and provide a conformance testing capability that is recognized on a worldwide basis.*
- *Joined SPAG (Standards Promotion and Application Group).*

However, the implementation of OSI is not as simple as the general concepts and is the reason for a number of activities which have developed worldwide.

o **IMPLEMENTATION OF OSI**

In particular, I would like to discuss the following:

- *The development and orientation of such areas as:*

- Base standards*
- Functional profiles*
- Systems profiles*
- Application implementation*

- Testing/conformance*
- Certification/marks*

- *Of course, it would be difficult to discuss these areas without also discussing the primary organizations involved in these activities. These, of course, include:*

- ISO/IEC, JTC1*
- COS, SPAG, POSI*
- MAP/TOP*
- NBS WORKSHOP, EWOS, ITAP*

o **STANDARDS AREA**

- *Organization of JTC1*
- *SC21-OSI activities*
- *SSI/ODP (Systems Software Interface/Open Distributed Processing)*
- *Handling of corrections and changes*

We must take an integrated view of standards, functional profiles, systems profiles and application implementation

o **SPECIAL WORKING GROUP-FUNCTIONAL STANDARDS**
(ISPs International Standardized Profiles)

- *The purpose of the Special Working Group*
- *Development of functional profiles*
 - *International workshops - NBS, EWOS, ITAP (COS, SPAG)*
 - *GOSIP documents (procurement)*
- *U.S. participation|European leadership*
- *Role of COS, MAP|TOP - National or International*

It is also very important at this time to discuss the question of conformance which is a necessary part of the process, however, we do not believe there is a need for certification and marks which will only increase costs and provides no real additional assurance to the user.

o **VIEWS ON THE NEED FOR AGREED TO TESTS**

- *For assurance to meet the standards*
- *Development of criteria - standards*
- *Cooperative effort for development of tests and test tools*
- *Must be integrated in the development and manufacturing process*
- *Cannot assure interoperability*

o **VIEWS ON CERTIFICATION AND MARKS**

- *Not necessary and not practical*
- *Increased costs*

In summary, I would like to stress the following major points:

o **SUMMARY**

- *Established need for OSI*
- *Established need for agreed to test and test tools to test conformity to the standards*
- *No established need for certification and marks*
- *Profiles are important and can add to the proper implementation of OSI*
- *Organizations must get their act together*
- *U.S. must maintain a leadership role*

Again, I would like to thank you for your invitation. It was a pleasure and privilege to participate in this symposium.

Government Open Systems Interconnection Profile (GOSIP)

Kevin Mills

National Bureau of Standards

SCOPE

TO ALLOW COMMUNICATION AND INTEROPERATION AMONG END SYSTEMS AND INTERMEDIATE SYSTEMS ON DIFFERENT SUBNETWORKS.

PURPOSE

TO CO-ORDINATE THE ACQUISITION AND OPERATION OF OSI PRODUCTS BY THE FEDERAL GOVERNMENT

APPLICABILITY

- o TO BE USED BY ALL FEDERAL GOVERNMENT AGENCIES WHEN ACQUIRING PRODUCTS AND SERVICES WHICH PROVIDE THE GENERAL FUNCTIONAL EQUIVALENCE OF THE PROTOCOLS CONTAINED IN GOSIP

- o FOR TWO YEARS AGENCIES ARE PERMITTED TO PURCHASE ALTERNATIVE PROTOCOLS

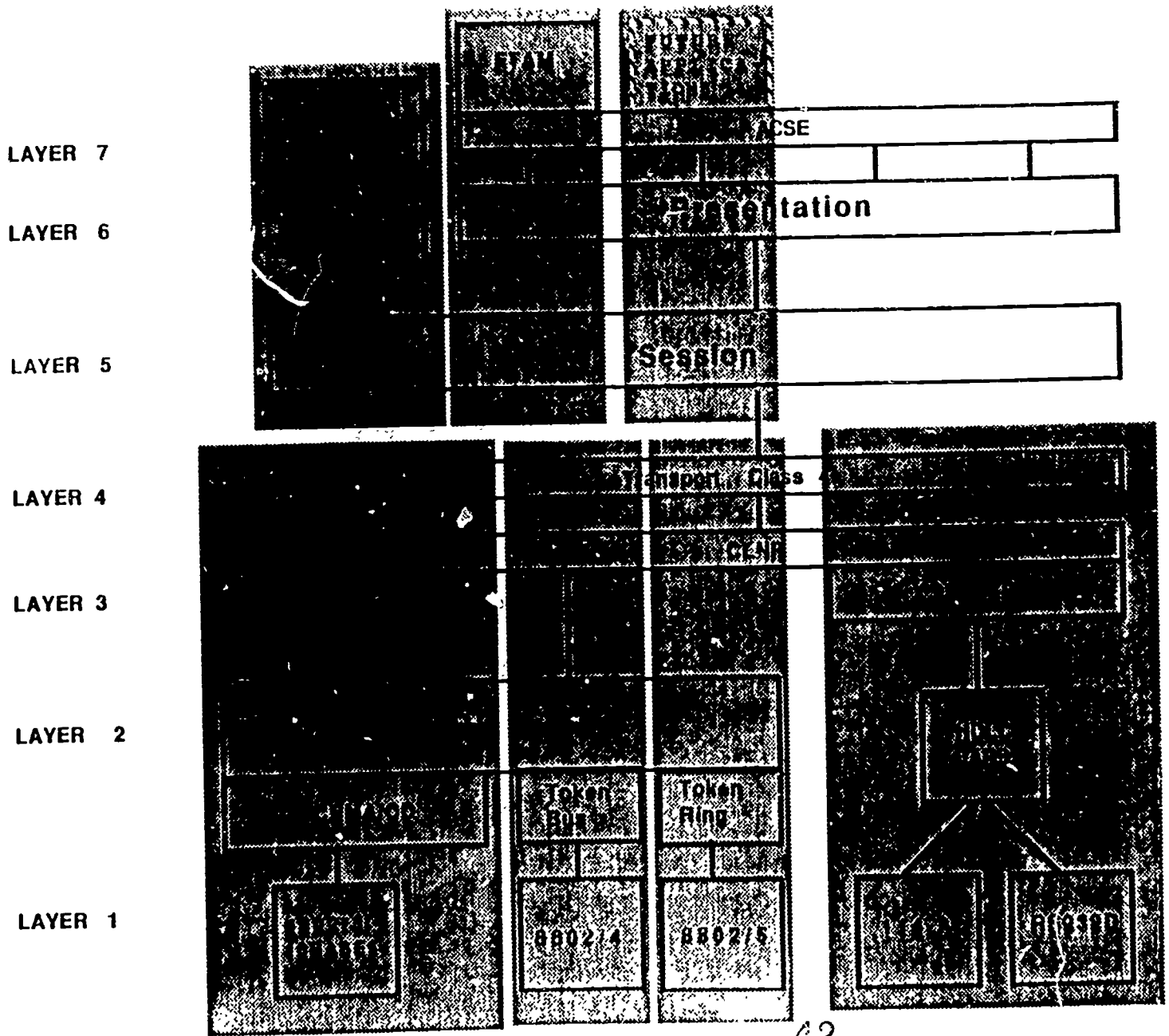
- o WAIVERS SHOULD BE REQUESTED FOR SPECIAL PURPOSE NETWORKS OR PRODUCTS SUPPORTING NETWORK RESEARCH

**INITIAL NETWORK TECHNOLOGIES
REFERENCED BY GOSIP**

- o X.25
- o 802.3
- o 802.4
- o 802.5

**INITIAL APPLICATIONS REFERENCED BY
GOSIP**

- o FILE TRANSFER, ACCESS, AND
MANAGEMENT
- o MESSAGE HANDLING SYSTEMS (X.400)



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FIGURE 3.1 GOVERNMENT OSI ARCHITECTURE

- o GOSIP IS BASED ON AGREEMENTS REACHED AT THE NBS/OSI IMPLEMENTORS WORKSHOP
- o GOSIP IS FUNCTIONALLY COMPATIBLE WITH THE MAP AND TOP SPECIFICATIONS
- o GOSIP REFERENCES PROTOCOLS THAT ARE OR SOON WILL BE ON THE MARKETPLACE

TESTING OF GOSIP PROTOCOLS

- o CONFORMANCE TESTING
- o INTEROPERABILITY TESTING
- o PERFORMANCE TESTING

- o GOSIP CREATED AND REVISED BY GOSIP INITIAL SPECIFICATION GROUP

- o COMMENTS RECEIVED FROM 24 GOVERNMENT AGENCIES, 18 VENDORS/USERS

CHANGE PROCEDURES

- REVISIONS
- ADDENDA
- ERRATA

ORGANIZATIONS CONTRIBUTING TO THE DEVELOPMENT
OF GOSIP

DEPARTMENT OF AGRICULTURE
DEPARTMENT OF COMMERCE
DEPARTMENT OF DEFENSE
DEPARTMENT OF EDUCATION
DEPARTMENT OF HEALTH AND HUMAN SERVICES
DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
DEPARTMENT OF THE INTERIOR
DEPARTMENT OF JUSTICE
DEPARTMENT OF LABOR
DEPARTMENT OF TRANSPORTATION
DEPARTMENT OF THE TREASURY
ENVIRONMENTAL PROTECTION AGENCY
GENERAL SERVICES ADMINISTRATION
LIBRARY OF CONGRESS
NASA
NATIONAL COMMUNICATIONS SYSTEM
NATIONAL SCIENCE FOUNDATION
OFFICE OF MANAGEMENT AND BUDGET

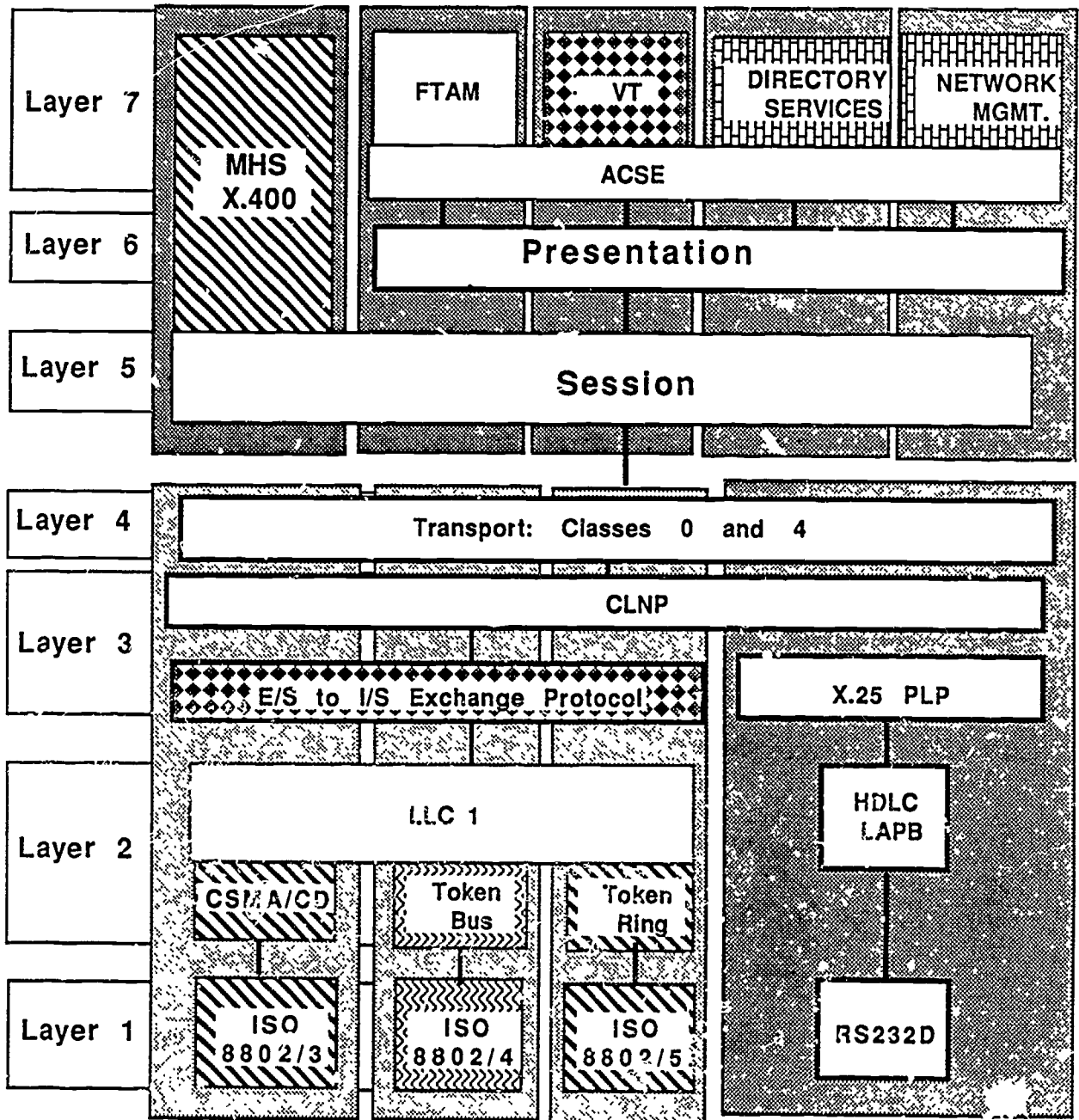
GOVERNMENT AGENCIES RESPONDING TO GOSIP
DOCUMENT

DEPARTMENT OF AGRICULTURE
DEPARTMENT OF EDUCATION
DEPARTMENT OF ENERGY
DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
DEPARTMENT OF JUSTICE
DEPARTMENT OF LABOR
DEPARTMENT OF NAVY
DEPARTMENT OF TRANSPORTATION
DEPARTMENT OF TREASURY
ENVIRONMENTAL PROTECTION AGENCY
EQUAL OPPORTUNITY COMMISSION
FEDERAL COMMUNICATIONS COMMISSION
FEDERAL ENERGY MANAGEMENT AGENCY
FEDERAL ENERGY REGULATORY COMMISSION
FEDERAL HOME LOAN BANK BOARD
FEDERAL RESERVE
LIBRARY OF CONGRESS
NASA
NATIONAL MEDIATION BOARD
PEACE CORPS
RAILROAD RETIREMENT BOARD
TVA
U.S. AIR FORCE
U.S. GOVERNMENT PRINTING OFFICE

VENDORS/USERS RESPONDING TO GOSIP DOCUMENT

AT&T
BELL COMMUNICATIONS RESEARCH
BOEING COMPUTER SERVICES (TOP)
CODEX
COMPUTER SCIENCE CORPORATION
DATA GENERAL
DIGITAL
EXCELAN
HEWLETT PACKARD
HONEYWELL
IBM
ICL
NORTHROP
SPAG
TOUCH COMMUNICATIONS
UNISYS
WANG CORPORATION
XEROX CORPORATION

APPLICATION PROFILES OF OSI PROTOCOLS

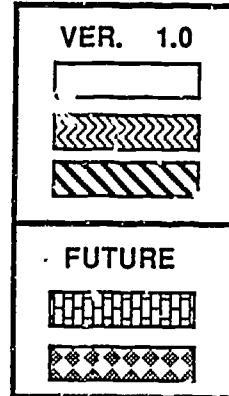
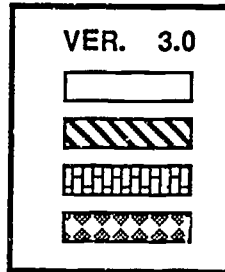
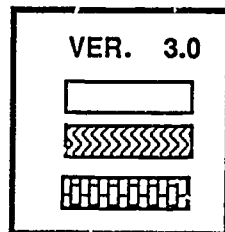


MAP

TOP

GOSIP

KEY:



WHAT'S NEXT?

- o GOSIP WILL BE PUBLISHED AS A FEDERAL INFORMATION PROCESSING STANDARD
- o GOSIP ADVANCED REQUIREMENTS GROUP
- o GOSIP USER'S GUIDE

GOSIP PROTOCOLS & POSIX

- o IMPLEMENT GOSIP PROTOCOLS IN OPENLY AVAILABLE FORM
- o POSIX-CONFORMANT BERKELEY UNIX
- o PROTOCOLS IN BSD KERNEL
 - TRANSPORT CLASS 4
 - CLNP
 - ES-IS
 - 802.3 AND X.25
- o PROTOCOLS IN ISODE
 - SESSION, PRESENTATION, ROS, ACSE
 - FTAM, X.400, VTP
 - DIRECTORY SERVICES
 - FTAM/FTP AND X.400/SMTP GATEWAYS



ASSISTANT SECRETARY OF DEFENSE

WASHINGTON, D C. 20301-3040

COMMAND, CONTROL,
COMMUNICATIONS
AND
INTELLIGENCE

2 JUL 1987

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN, JOINT CHIEFS OF STAFF
DIRECTORS, DEFENSE AGENCIES

SUBJECT: Open Systems Interconnection Protocols

There has been recent rapid progress in the specification and implementation of computer protocols based on the International Organization for Standardization model for Open Systems Interconnection (OSI). The Government OSI Profile (GOSIP), dated 22 April 1987, contains sufficient information to specify adequately and acquire interoperable vendor implementations of OSI message handling and file transfer capabilities. Therefore, the policy on standardization of host-to-host protocols for data communications, promulgated by USDR&E memo of 23 March 1982, is modified as follows. The OSI message handling and file transfer protocols, together with their underlying protocols as defined in GOSIP, are adopted as experimental co-standards to the DoD protocols which provide similar services (MIL-STDs 1777, 1778, 1780, and 1781). These OSI protocols may be specified in addition to, in lieu of, or as an optional alternative to DoD protocols, in cases where the current DoD protocol applicability statements apply. They are designated as experimental because of the limited operational experience currently available with the OSI protocols and the limited operational, testing, and security environment currently defined in GOSIP. Services and agencies choosing to implement OSI protocols at this time should carefully evaluate these factors and be prepared to deal with the complications which may accompany the introduction of new technology.

It is intended to adopt the OSI protocols as a full co-standard with the DoD protocols when GOSIP is formally approved as a Federal Information Processing Standard. Two years thereafter, the OSI protocols would become the sole mandatory interoperable protocol suite; however, a capability for interoperation with DoD protocols would be provided for the expected life of systems supporting the DoD protocols.

In order to extend the OSI protocol capabilities and provide interoperability between the DoD and OSI protocols as rapidly as possible, the following actions are requested:

a. The Director, Defense Communications Agency, as the DoD Executive Agent for Data Communications Protocol Standards, should:

o Publish by November 1987 the DoD-OSI Interoperability and Transition Plan. The plan should provide for interoperation of the DoD and OSI protocols at the application level. A capability for experimental interoperability of DoD and OSI message handling and file transfer capabilities should be provided by March 1988, and a limited operational capability by January 1989.

o Join the Corporation for Open Systems (COS) as the Department of Defense representative. COS is a non-profit consortium formed to deal with testing and other operational issues relating to OSI protocols. At the request of the Office of Management and Budget, the Services and other defense agencies should not join COS directly, but may participate as the agents of DCA on appropriate COS committees.

o Coordinate Service and agency participation, in accordance with existing directives, in groups developing OSI standards, specifications, and operating and management procedures. These groups include the Government OSI User's Group, the National Bureau of Standards OSI Implementor's Workshops, the Corporation for Open Systems, the Manufacturing and Automation Protocol (MAP) and Technical and Office Protocol (TOP) user's groups, the American National Standards Institute X3S3 and X3T5 committees, and the NATO Tri-Service Group on Communications and Electronic Equipment, Sub-Group 9 (Data Processing and Distribution).

b. The Director, National Security Agency should assure that the efforts of the ongoing Secure Data Network Systems program can be used to provide the security extensions defined as future work items in GOSIP.

c. The Services and defense agencies should share the results and experience of early implementation under the experimental coexistence policy by actively participating in the groups indicated above, under DCA coordination. This experience should be particularly valuable in assuring that military requirements can be satisfied by the developing OSI standards, specifications, and procedures.

This guidance provides for the interim steps necessary to continue progress toward implementation of OSI standards. As the technology matures and DoD gains additional experience, the final implementation details will be provided in a DoD Directive.



Donald C. Latham

Integrated Systems Digital Network (ISDN)

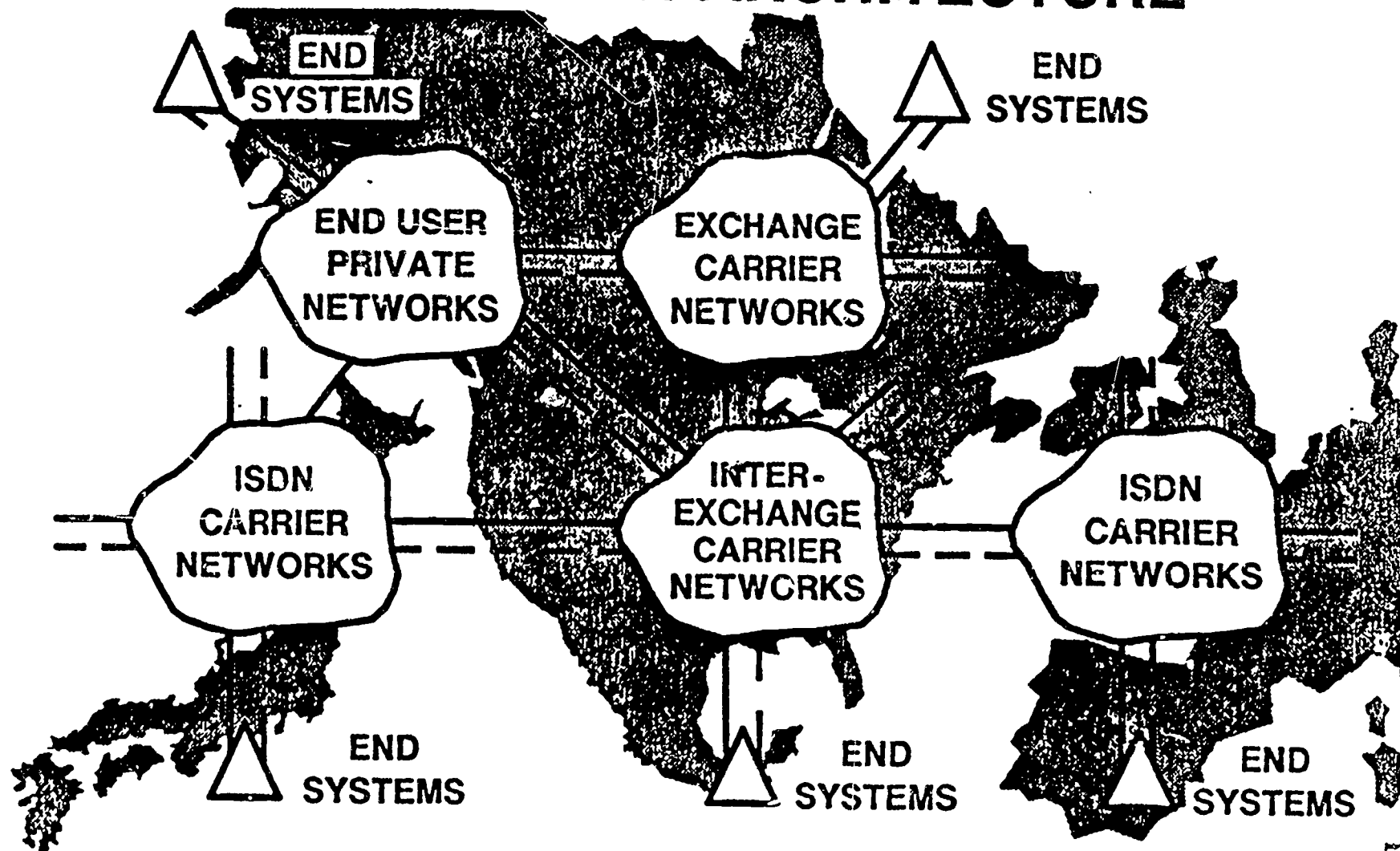
John Robertson

AT&T District

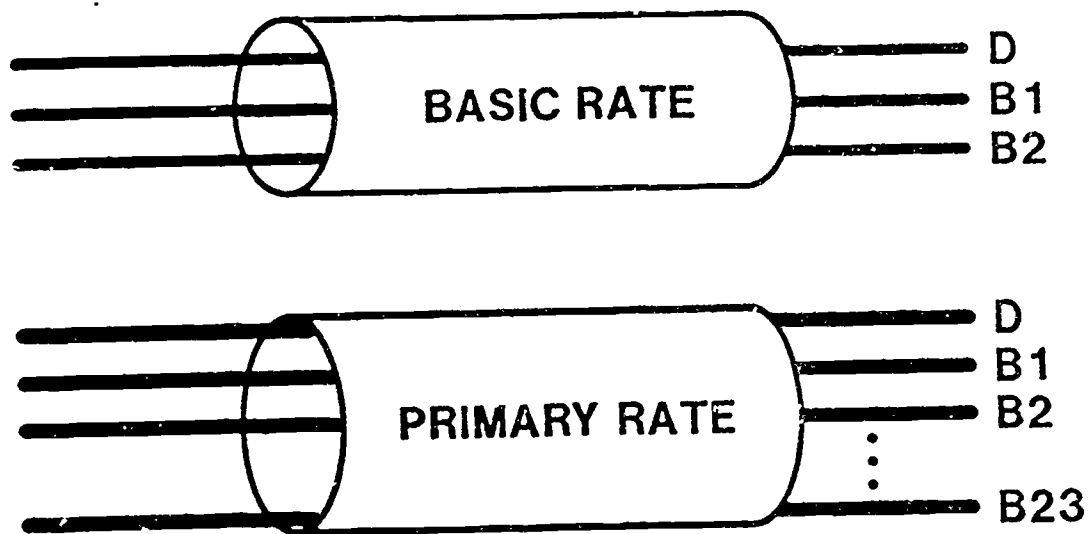
INTEGRATED SERVICES DIGITAL NETWORK

- **AN INTERNATIONAL NETWORK AND SERVICE STANDARD**
- **DIGITALIZATION OF ACCESS**
- **MULTIPLEXING OF VOICE / DATA ON LOOPS AND TRUNKS**
- **MESSAGE-BASED SIGNALLING AND CONTROL**
- **BROADBAND INTERFACE (LONG TERM) FOR INTEGRATED VOICE / DATA / IMAGE / VIDEO**

GENERIC ISDN ARCHITECTURE



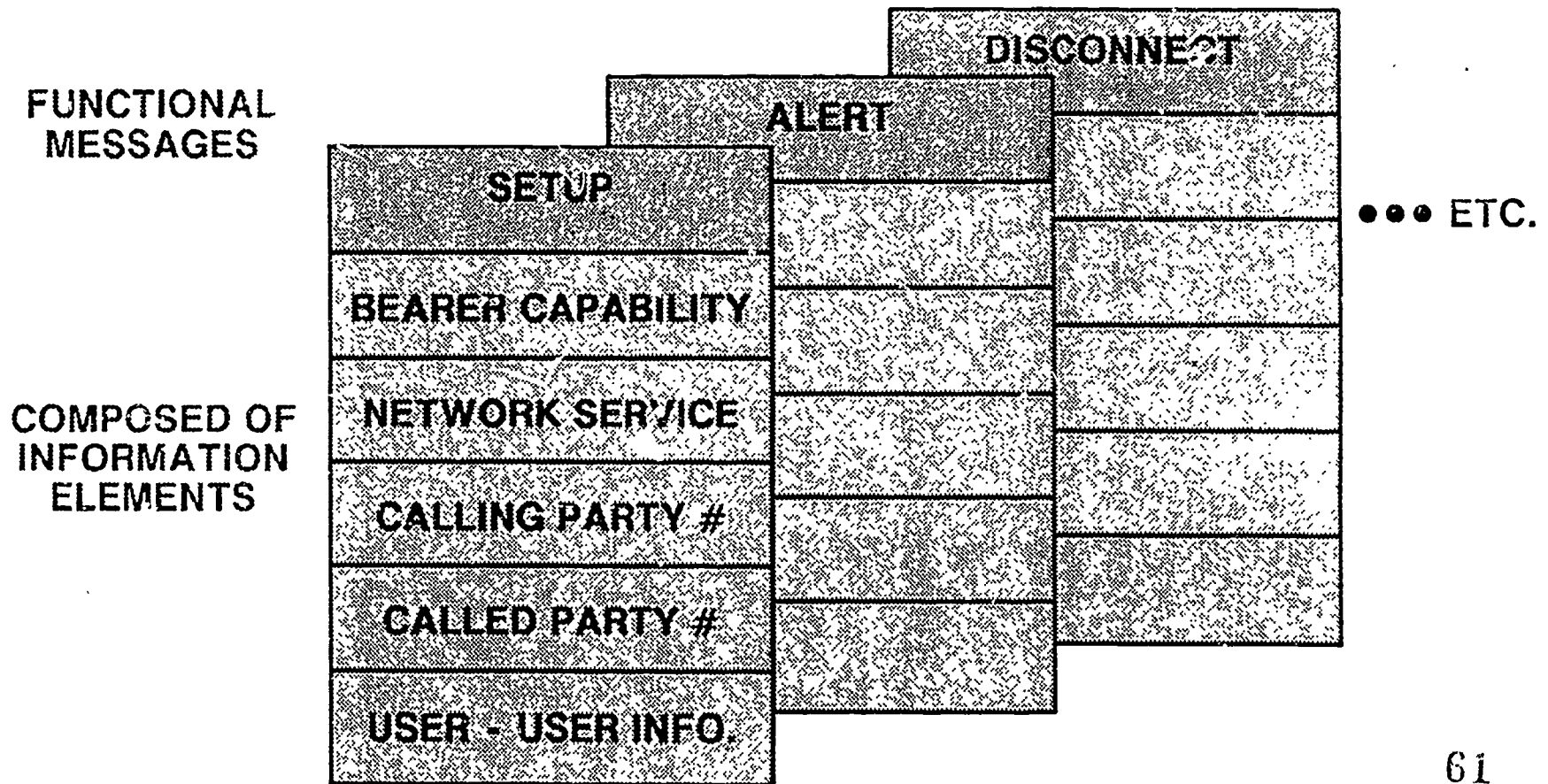
ISDN



D CHANNEL SIGNALING + PACKET DATA

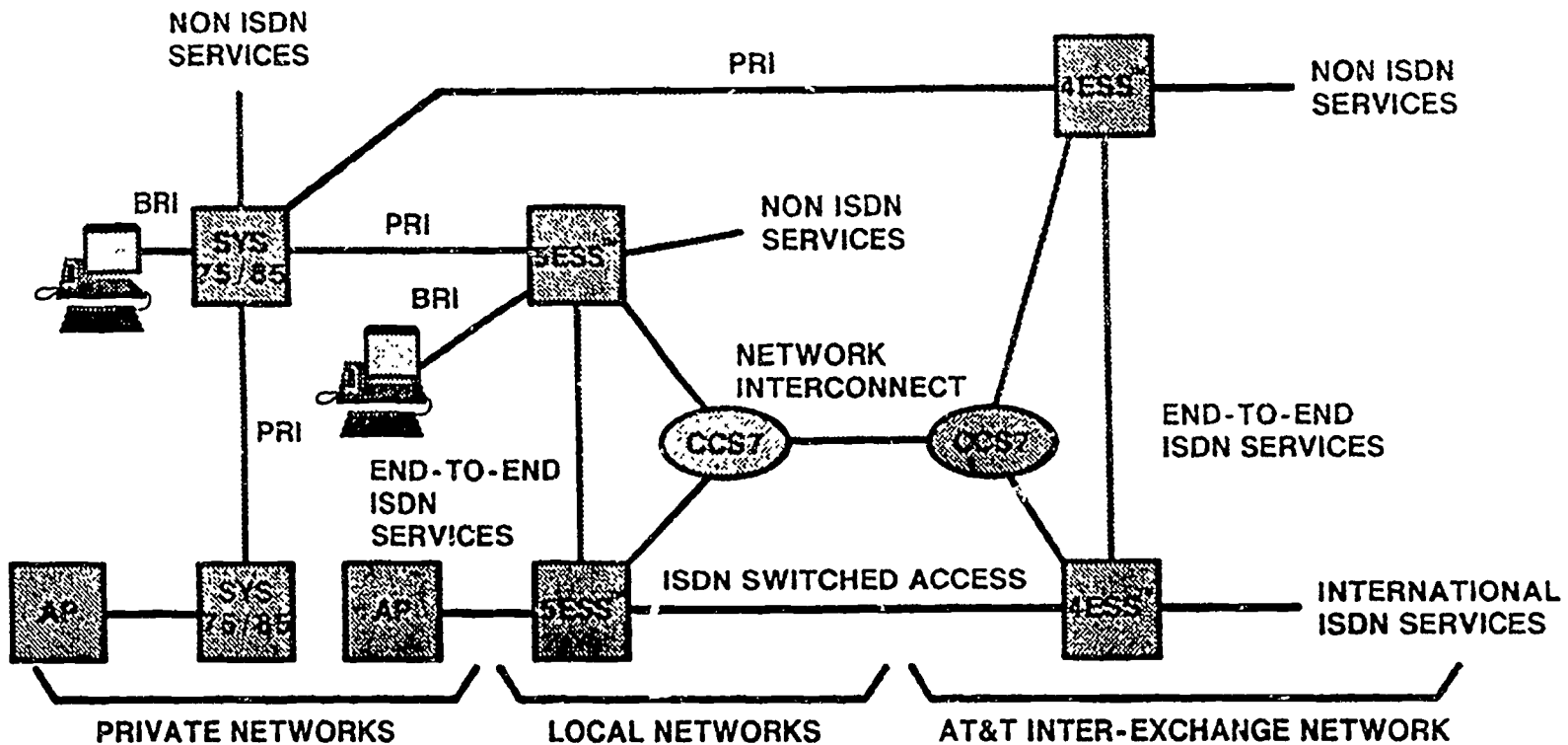
B CHANNEL CLEAR 64 Kbps DIGITAL ACCESS

ISDN MESSAGE ORIENTED SIGNALING (Q.931 PROTOCOL)



AT&T ISDN SUMMARY

Inter-Network Connectivity*



*ANALOG AND PRE-ISDN CONNECTIVITY NOT SHOWN

HGF75019.007

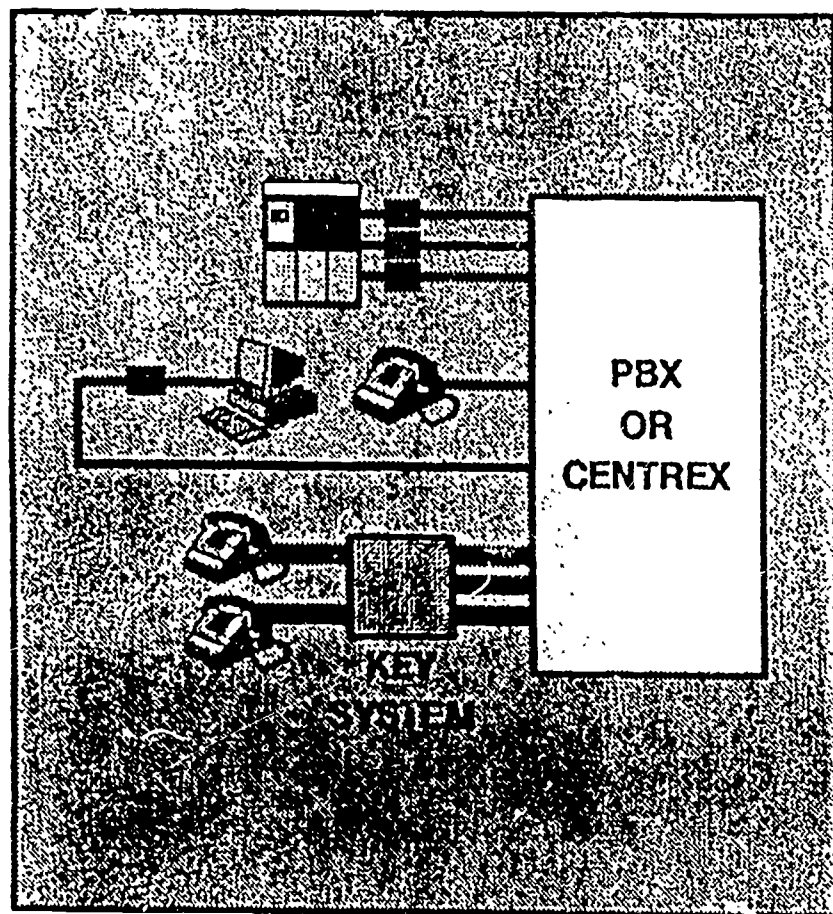
63

ISDN APPLICATIONS / SERVICES

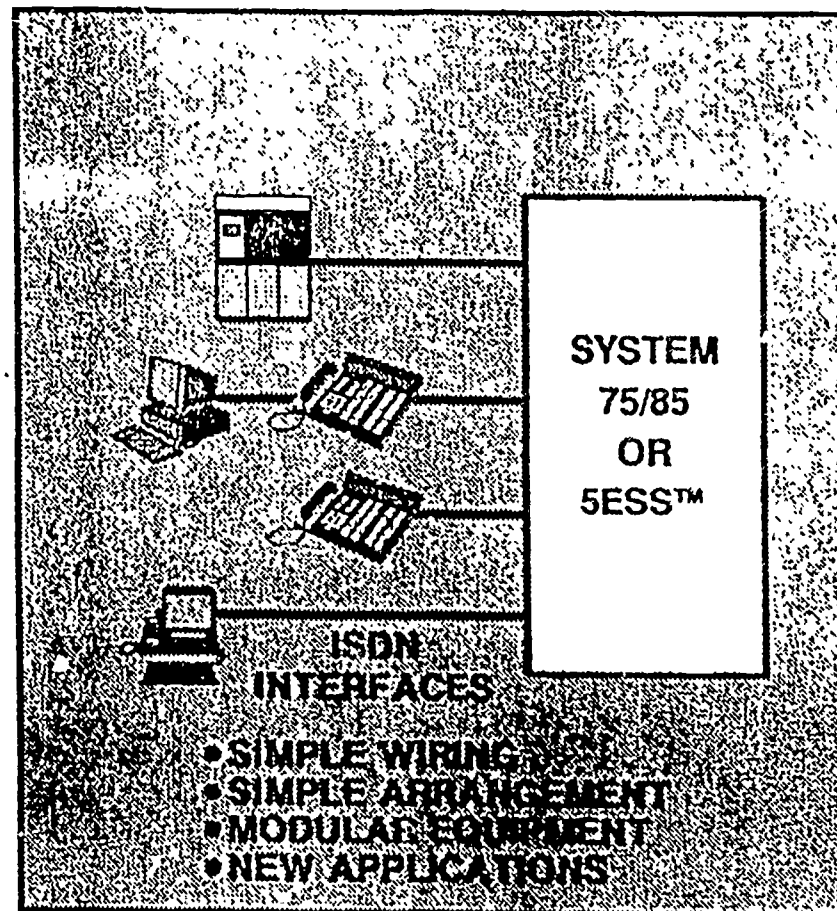
- ISDN BUSINESS CAPABILITIES
- TELEMARKETING
- DATA NETWORKING
- NETWORK MANAGEMENT

INTEGRATED VOICE/DATA CONNECTIVITY

BEFORE ISDN



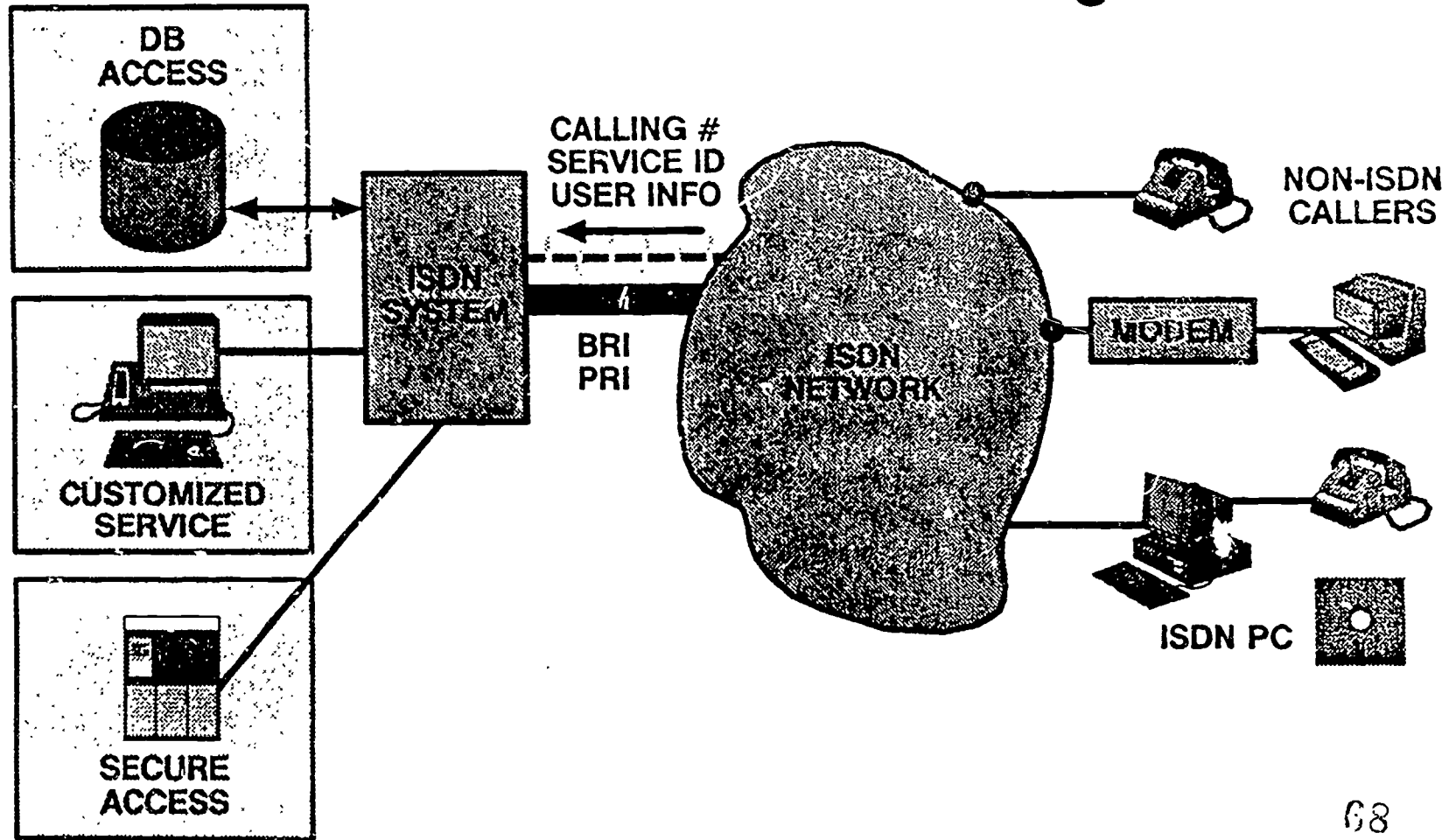
WITH ISDN



HGJ75982.003

INTEGRATED VOICE / DATA APPLICATIONS

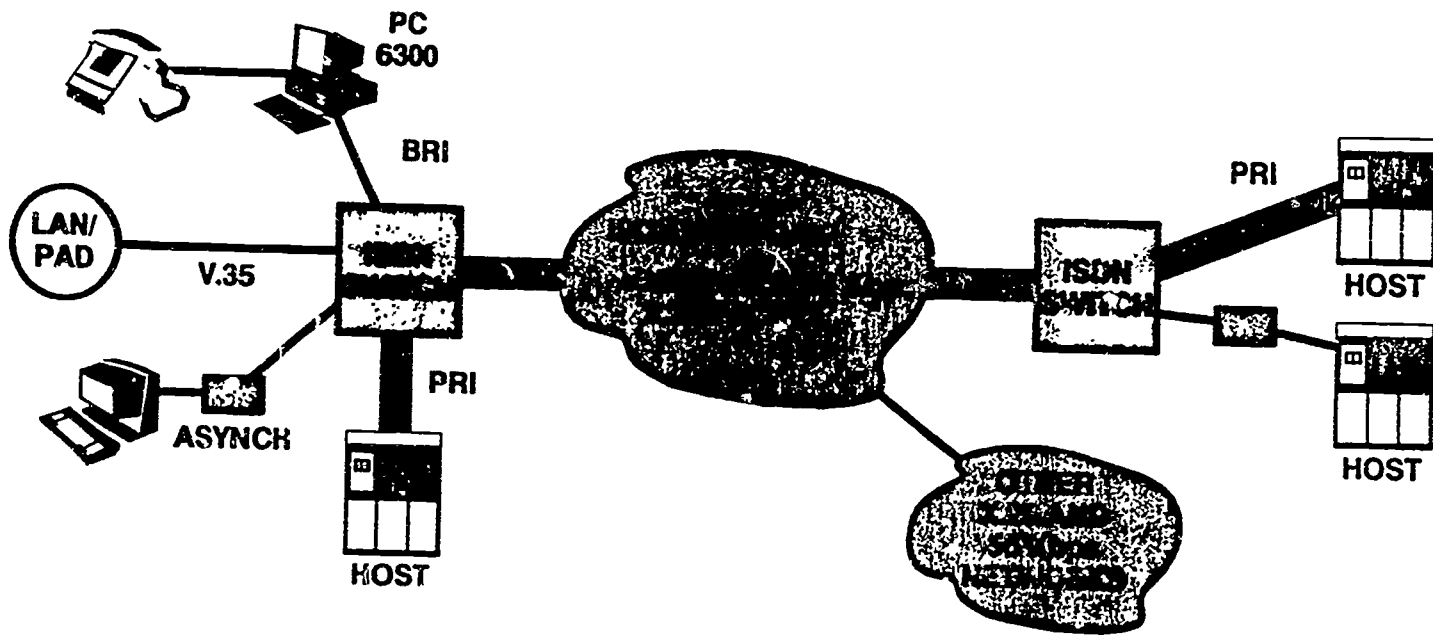
Customized Call Handling



HGG75206.005

ISDN DATA TRANSPORT

Switched 64Kbps & X.25 Packet Networking



- LOCAL AND WIDE AREA NETWORKING
- CRISIS RECOVERY
- HOST TO HOST FILE TRANSFER

HGG75206.004

ISDN NETWORK MANAGEMENT

Initial Capabilities

- PERFORMANCE MANAGEMENT
 - USER CONTROLLED SERVICE ACCESS PRIORITIES
 - D-CHANNEL DIAGNOSTICS

- FAULT MANAGEMENT
 - OUT OF SERVICE STATUS & CONTROL
 - TEST CALLS

- SECURITY MANAGEMENT
 - CALLING NUMBER IDENTITY
 - OUT OF BAND USER-USER INFORMATION

- NETWORK PLANNING
 - INCOMING CALL DEMOGRAPHICS
 - PEAK SERVICE DEMANDS

- ACCOUNTING MANAGEMENT
 - ANSWER SUPERVISION FOR BILLBACK

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HGG75206.001

Session 1 - Interconnecting Large Systems

B - Emerging Network Issues

Local Area Networks

Gary Robinson
Digital Equipment Corporation

THE
FUTURE
OF
LOCAL
AREA
NETWORKS
(LANs)

Gary S. Robinson
Digital Equipment Corporation

GSA/NBS SYMPOSIUM

3 December 1987
Gaithersberg, MD

-BACKGROUND-

- IEEE 802 family of LANs were the first significant interconnect/interface schemes developed in a standards committee.
- Work on the standards pre-dated the market acceptance of LANs.
 - LANs were not in general production
 - Market for LANs was not established.
- The standards process helped to develop the market for the ideas and products as the standard was developed

-BACKGROUND-

- When IEEE 802 began work, over 35 LAN schemes existed.
- There are now less than 5 major designs - which have different user/provider models and functions.
- The users and the providers both benefit:
 - Greater demand for similar products;
 - Greater supply of similar products;
 - Interoperability of LAN designs;
 - Higher volume of LANs and LAN components has driven price of LANs down.

-IMPLICATIONS OF DESIGN-

INTEROPERABILITY

- CSMA/CD, Token Ring, Token Bus - are now interoperable.
- Design goal in standards committees was to achieve and maintain this interoperability
- Allows LAN to LAN communication

TRENDS

- Expansion of the LAN base
 - Lower cost, simpler to install/operate
 - Flexible designs
 - Backward compatible
 - Interoperable
 - Simplicity of use stressed
 - User installable and operable

FUTURE

UP AND DOWN 802

- Low end LANs - Twisted pair (less expensive and easier to install)
- Broad Band - (larger variety of uses and users)
- Fiber Optic - (distance increase and EMI solution)

DESIGN GOALS

- Interoperability and backwards compatibility

BRIDGE NETWORKS

- Heterogeneous LAN networks
- Tied together
 - LANs
 - Wide Area Networks (WANs)
 - Metropolitan Area Networks (MANs)

STANDARDS AND LANs

- LANs designed in open committee
- Emphasize compatibility and interoperability
- Standards effort leads market development- and the commercialization of the product
- No single provider or user dominated the process
 - Proprietary solutions are no longer acceptable
 - System interconnects are designed by standards committees
- Ultimately serve a business purpose - allows better use of both computer and human resources
- The user has benefited from the process - which is the goal of standardization

Gary S. Robiner
Digital Equipment Corporation

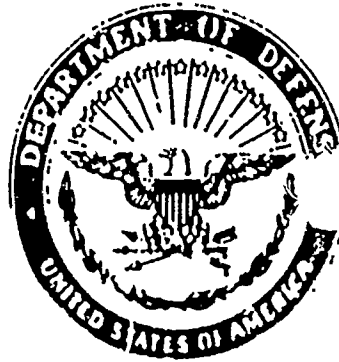
GSA/NBS SYMPOSIUM

3 December 1987
Gaithersberg, MD

Computer Aided Logistics Support (CALs)

Bruce Lepisto

Office of the Secretary of Defense



**DoD Initiatives in
Computer-Aided
Acquisition and Logistic Support
CALS**

**BRUCE LEPISTO
OFFICE OF THE SECRETARY OF DEFENSE**

WHAT IS CALS?

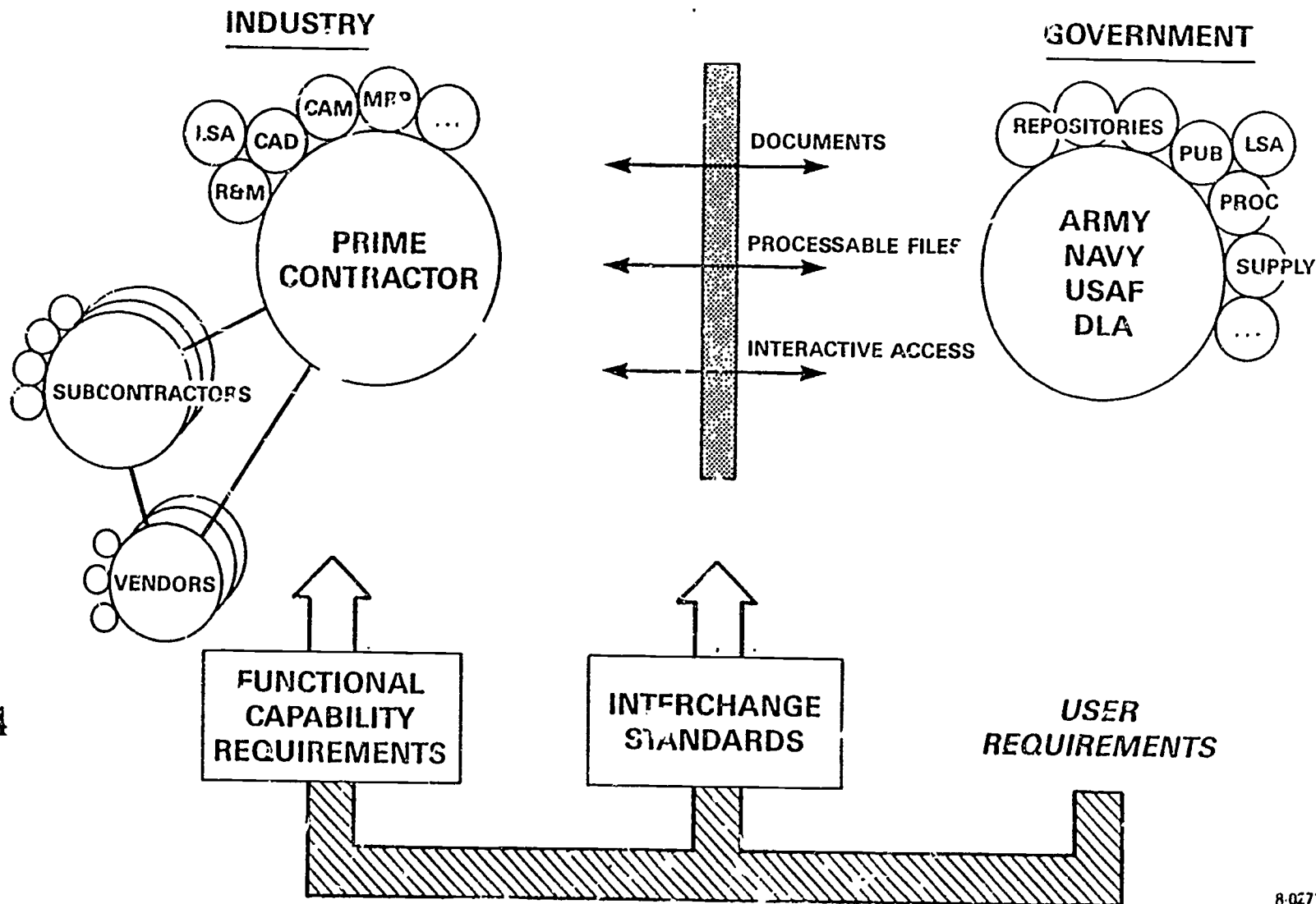
- **INTEGRATION PROGRAM**
- **BRIDGE "ISLANDS OF AUTOMATION" IN DoD AND INDUSTRY DESIGN AND LOGISTICS PROCESSES**
- **GAIN BENEFITS OF A HIGHLY AUTOMATED AND INTEGRATED SYSTEM**
 - **REDUCE PAPER**
 - **IMPROVE TIMELINESS AND ACCURACY OF INFORMATION**
 - **DESIGN MORE SUPPORTABLE WEAPON SYSTEMS**
 - **REDUCE COSTS**

CALS POLICY INITIATIVE (DEPSECDEF MEMORANDUM)

OBJECTIVES

- **ACCELERATE INTEGRATION OF R&M DESIGN TOOLS INTO CONTRACTOR CAD/CAE SYSTEMS**
- **AUTOMATE CONTRACTOR PROCESSES FOR GENERATING LOGISTIC TECHNICAL INFORMATION**
- **RAPIDLY INCREASE DOD CAPABILITY TO RECEIVE, DISTRIBUTE AND USE TECH INFO IN DIGITAL FORM**
 - **BY 1990, NEW MAJOR WEAPON SYSTEMS WILL ACQUIRE TECHNICAL INFORMATION IN DIGITAL FORM**

DIGITAL INFORMATION EXCHANGE



WEAPON SYSTEM CONTRACT

— 1990's

SPECIFIED FUNCTIONAL REQUIREMENTS

- **INTEGRATED DESIGN, MANUFACTURING, LOGISTICS DATA BASE**
 - **NEAR REAL TIME CONFIGURATION UPDATES**
 - **SPECIFIED GOVERNMENT ACCESS**
 - **DATA BASE TRANSPORTABILITY**
- **ONLINE R&M DESIGN TOOLS IN CAD/CAE ENVIRONMENT**
- **AUTOMATED GENERATION OF LOGISTIC DATA PRODUCTS**
 - **NO UNNECESSARY DUPLICATION OF PREPARATION EFFORT**
 - **PAPERLESS DELIVERY CAPABILITY**

WEAPON SYSTEM CONTRACT

— 1990's

DELIVERABLES

- **PRODUCT DEFINITION DATA (ELECTRONIC FORMAT)**
 - **ENGINEERING DRAWINGS**
 - **3-D PRODUCT MODELS**
- **TECHNICAL MANUALS**
 - **DIGITAL TO PAPER (AUTOMATED PUBLISHING)**
 - **DIGITAL TO DIGITAL (EG, INTERACTIVE MAINTENANCE AIDS)**
- **LOGISTIC SUPPORT ANALYSIS RECORD DATA**
- **TRAINING MATERIALS**
- **ILS MANAGEMENT DATA**

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EVOLVING CALS TECHNOLOGIES

	<u>CURRENT</u>	<u>NEAR TERM</u>	<u>LONGER TERM</u>
• TECH MANUALS	• PAPER	• PRINT ON DEMAND • ELECTRONIC PAGE TURNERS	• INTELLIGENT INTERACTIVE MAINT AIDS
• ENGINEERING DWGS	• APERTURE CARDS	• RASTER SCAN • LIMITED VECTOR TRANSFER	• COMPLETE DIGITAL PRODUCT MODEL
• LOGISTIC SUPPORT ANALYSIS	• 1388 LSAR TAPE	• CONTRACTOR-SPECIFIC ONLINE ACCESS	• NEUTRAL QUERY OF HETERO- GENEOUS SYSTEMS

7-0623

CALS CORE REQUIREMENTS PACKAGES

PHASE I

- FOCUS ON
 - A FEW MAJOR LOGISTICS APPLICATIONS
 - AVAILABLE TECHNOLOGY, STANDARDS
 - PRIMARILY "RECORDS TRANSFER" ENVIRONMENT

PHASE II

- FOCUS ON
 - WIDER RANGE OF DESIGN, MFG, LOGISTICS APPLICATIONS
 - MORE ADVANCED TECHNOLOGY, STANDARDS
 - CENTROID IS ADVANCED PRODUCT DATA MODELS
 - PRIMARILY "ONLINE ACCESS" ENVIRONMENT

FY-87 ACCOMPLISHMENTS

- **STRATEGY FOR CALS IMPLEMENTATION FORMULATED**
 - **INDUSTRY TASK FORCE ACTIVATED**
- **DRAFT PHASE I.0 CORE REQUIREMENTS RELEASED**
 - **STANDARDS FOR ENGINEERING DRAWINGS, TECHNICAL MANUALS, LSAP**
 - **EXCEPTIONAL INDUSTRY INVOLVEMENT AND SUPPORT**
- **LEAD WEAPON SYSTEMS DESIGNATED**
 - **SSN-21, V-22, ATA, ATF, LHX**
 - **JLC SUPPORT AND COMMITMENT**
- **SERVICE TECHNOLOGY DEMONSTRATIONS FUNDED**
 - **INITIAL ELEMENTS OF CALS DISTRIBUTED TEST BED**
- **INCLUSION OF CALS IN DOD INFRASTRUCTURE MODERNIZATION**
 - **ARMY CALS, NAVY CAD, DSREDS/EDCARS, EDMICS**

CALS CORE REQUIREMENTS TECHNICAL STANDARDS

● CALS PHASE I.0

- MIL-STD-1840A—AUTOMATED INTERCHANGE OF TECHNICAL INFORMATION**
- DOD-D-28000—DIGITAL REPRESENTATION FOR COMMUNICATION OF PRODUCT DATA: APPLICATION SUBSETS**
 - DOD-D-IGES**
- DOD-M-28001—MARKUP REQUIREMENTS AND GENERIC STYLE SPECIFICATION FOR ELECTRONIC PRINTED OUTPUT AND EXCHANGE OF TEXT**
 - DOD-M-SGML**

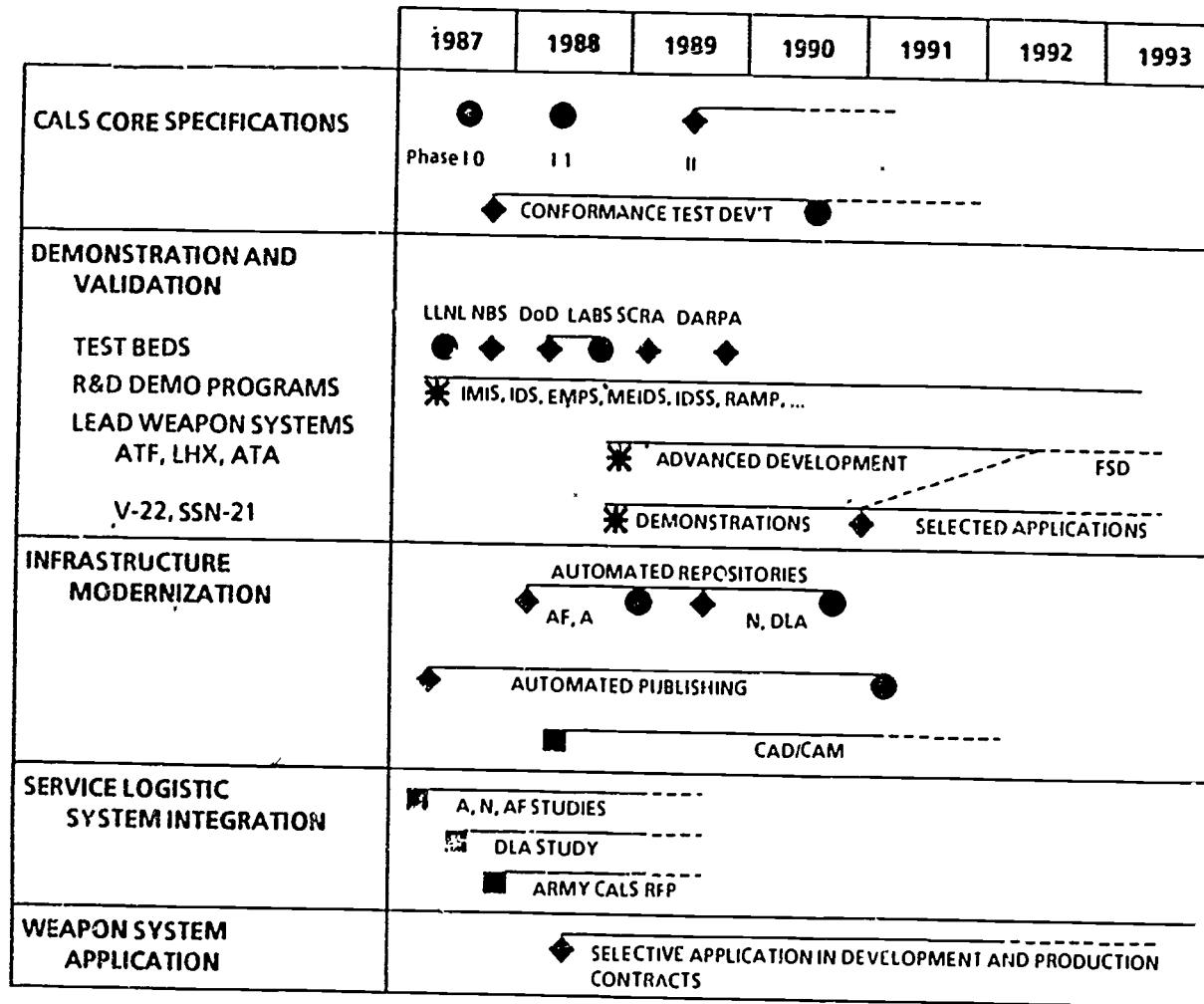
● CALS PHASE I.1 AND BEYOND

- RASTER GRAPHICS, CGM, ODA/ODIF, PDL, ETC.**

MAJOR THRUSTS FOR FY-88

- TESTING OF PHASE I STANDARDS
- TRIAL CONTRACTUAL IMPLEMENTATIONS
- EXPANSION OF PHASE I CORE
 - FUNCTIONAL REQUIREMENTS (R&M INTEGRATION, ...)
 - TECHNICAL STANDARDS (CGM, ODA/ODIF, ...)
 - APPLICATION AREAS (TRAINING, TECH DATA PACKAGES, ...)
- GROUNDWORK FOR PHASE II CORE
 - INDUSTRY CO-OP FOR PHASE I DEVELOPMENT
 - GOVERNMENT COORDINATION GROUP
- DEVELOPMENT OF INTEGRATING ARCHITECTURE
- CONTINUED WORK WITH INDUSTRY TASK FORCE ON CALS IMPLEMENTATION ISSUES

CALS SCHEDULE OBJECTIVES



- * DEMONSTRATION PROJECT
- PROGRAM INITIATION
- ◆ INITIAL OPERATING CAPABILITY
- SUBSTANTIAL OPERATING CAPABILITY

CALS PAYOFFS

- **DESIGNED-IN RELIABILITY & MAINTAINABILITY IMPROVEMENTS**
- **ACCURATE, TIMELY TECHNICAL DATA**
- **BETTER CONFIGURATION MANAGEMENT**
- **IMPROVEMENTS IN LOGISTICS PLANNING LEAD TIME**
- **REDUCED COSTS FOR WEAPON SYSTEM ACQUISITION AND SUPPORT**
- **ENHANCE U.S. COMPETITIVE EDGE**

Electronic Data Interchange

Ben Milbrandt .

Logistics Management Institute

Electronic Data Interchange

Ben Milbrant

Electronic data interchange is basically exchanging of documents. It's a way to tie in your application systems to talk to my application systems. In fact, NAVISTAR, formerly International Harvester, would not be operating today if we had not been able to implement electronic data interchange seven years ago. Seven years ago, just like all the other automotive industry, we were losing money at a record pace. In fact, in the first eighteen months of implementing electronic data interchange, we were able to reduce our inventory by \$167,000,000, and therefore generate the cash we needed to survive as a corporation. This story is being repeated all across the United States. Because we're giving a better exchange of information, our suppliers are better able to reduce their inventories, to control their costs, and to compete with offshore competition.

When the automotive industry started to use electronic data interchange methods, each company had its own proprietary format. It was very expensive for suppliers to support all of those formats. The automotive industry started to develop its own standard formats, but instead adopted standard formats being developed on a broader basis by the American National Standards Committee X12. Now those standards are endorsed by almost every industry in the U.S.

The benefits of using electronic data interchange standards are:

Increased Record Accuracy If I can get information from my computer into your computer without either one of us having to manually key enter that information, then we reduce errors. In information that is handled manually, we have about a one percent error rate, and that can be costly.

Reduced Data Entry Costs If someone doesn't have to enter information into the computers, if computers can talk to each other, there are no data entry costs.

Reduced Mailing Costs It costs anywhere from twenty-two cents to several dollars to get a document from one place to another. The cost of the postage is a small amount. The data entry cost, the handling, somebody getting it to the right department, somebody making sure that it's in the right application area, somebody actually being able to make sure that the information was received, costs a tremendous amount.

Reduced Paper Work Electronic data interchange can save money by reducing the mundane, routine process of handling information.

Increased Customer Satisfaction With our electronic data interchange system that we have tied in with our dealer network, if there's a stock outage at a particular location, today that order is in the hand of our supplier within an hour, and many times shipped within four hours. It's received the next day, or many times, the same day. That means customer satisfaction and more sales.

Reduced Inventory We had to reduce our inventory and had to document it. We knew because the banks were locking very closely over our shoulder. Within the Springfield Truck Division (I was Material Manager at the time) we needed \$200,000,000 to survive. We came up with \$167,000,000; the other divisions came up with the rest.

Reduced Inventories for Our Suppliers Our suppliers have said that electronic data interchange reduces their inventory by 80 percent as well. That increased exchange of information allows us all to give better information in a more timely fashion. The system has been so successful at NAVISTAR that all of the truck manufacturers within the United States are working now within the Automotive Industry Action Group, remodeling their systems after our systems. We found that exchange of information not only among our suppliers, but also among our competitors, makes us all more efficient.

Better Cash Management Electronic Data Interexchange means that companies can carry less cash in the bank. They know exactly how much money they need to cover checks written. When funds are exchanged electronically, the exchange of funds is negotiated with the supplier. We have reduced our inventory and reduced our costs to the tune of \$65,000,000. Now, that's not much when you compare some of the budgets that you look at today, but in fact, this year we'll make about \$130,000,000, finally, after a number of years of struggling with losses. Now, there were many many things that we changed, but we can directly attribute \$65,000,000 worth of our costs, \$65,000,000 worth of our profits this year to electronic data interchange. It's making us much more efficient. It's making all of the industries in America much more efficient. It gives us standards to work with so that in fact, the same standards that I communicate with can work for everybody else in the audience. They absolutely are working today.

Session 2 - Making Incompatible Applications Communicate-Software Portability

Office Document Architecture and Interchange

Lawrence Welsch

National Bureau of Standards

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Office Document Interchange

Real Problems?

Possible Solutions?

Office Document Interchange

Problems

Signature line on a blank page

Section header at a bottom of a page

Line break on the wrong word

Office Document Interchange

Documents = Content + Form

Office Document Interchange

Where did the problems come from?

Different computer hardware

Different computer software

Lack of understanding that form is important

Decrease in price of technology

Increase in capability of technology

Office Document Interchange

What are the Solutions?

We all use brand X

A document is a program

Content is all that is important

Brand X to brand Y translator

Interchange format

Distributed Office Application Model

Robert Christie
Control Data Corporation

Distributed Office Applications Model

What is it?

- A common architecture to support integrated office services in a multi-vendor distributed office environment.
- Based on ISO DIS 9072 (Remote Operations Service Element) the standard provides guidelines for design of protocols which allow access to various applications and interactions between the applications.
- These applications may be distributed over local "closely-coupled" office systems or wide area networks of significant physical distances.
- This standard provides unifying principles for structuring distributed office applications and gives the basic concepts of Service Access Protocols for users of these applications and intra-service protocols for the cooperating servers of a Distributed Office Applications service.

Why do we need a DOA model?

- Distributed Office Applications are used by an integrated distributed office system consisting of user nodes and server nodes linked by a network. The user nodes access the server nodes via the network using access protocols.

In such an environment, data processing applications, that within a single host system act as a single piece, have been split among the different intelligent components of the system. This splitting has led to the need for standardization of interrelationships between the different parts of an application.

Distributed Office Applications Objectives

- Allow easier implementation of application processes developed for distributed environment based micro-processors and large and medium sized mainframes which are interconnected through LAN or WAN.
- Reduce the processing delay time for document related activities such as document filing and retrieval, document distribution, printing, etc., and group communications related activities such as interpersonal messaging, user directory and authentication processes, etc.
- Allow concurrent processing of different tasks within the distributed office system.
- Reduce overall size of an office system, and
- Facilitate modular extension of an office system.

Distributed Office Applications Model

A multi-part Standard

- Part 1 General Model
- Part 2 Referenced Data Transfer
- Part 3 Security Framework
- Part 4 Management

Part 1 General Model
ISO/TC97/SC-18/WG-4 Tokyo 58, September 1987

- Introductory Material - Clauses 1.0 through 6.0. References, definitions, and abbreviations.
- Statement of Requirements to be satisfied by the model framework, clause 7.0.
- Fundamental Concepts associated with distributed office applications, including the basic concepts needed to define the relationships between generic communicating elements, clause 8.0.
- Naming Concepts - Clause 9.0. Needed for distributed office applications.
- Operation of Supportive Applications - Clause 10.0. Time base, supportive security applications, directory, third party transfer.
- Operation of Productive Applications - Clause 11.0. Message transfer, mailbox, document filing and retrieval, printing.
- Guidelines for the Design of Access Protocols - Clause 12.0. Concepts, notation, application rules.
 - Annex A Future applications
 - Annex B Abstract service definition of DOAM
 - Annex C Examples of interactions between users and applications performing productive and supportive functions
 - Annex D Comparison of abstract operations defined in some distributed applications

DOAM Supportive Services

- Time Base
- Directory Services
- Reference Data Transfer Services
- Security Services
 - Authentication
 - Authorization
- Management Services

DOAM Productive Services

- Message Transfer Service
- Mailbox Service
- Document Filing and Retrieval Service
- Print Services
- Interpersonal Communications
- Electronic Business Data Interchange
- Change/Transfer Processing?
- Possible Data Base Management?

Part 2 Referenced Data Transfer
ISO/TC97/SC-18/WG-4 Tokyo 59, September 1987

- Introductory Material - Clauses 1.0 through 6.0. References, definitions, and abbreviations.
 - Referenced Data Transfer Facility - Functional model, architectural model, generic operations, specific operations, reference logical structures, clause 7.0.
 - Reference - Abstract syntax, impact on access protocols, clause 8.0.
 - Service Elements - Service element description, abstract syntax, clause 9.0.
 - RDT Context - Overview, definition of context, bind operations, remote operation priorities, conformance, clause 10.0.
- Annex A RDT Macro (to be supplied for backward compatibility with ECMA - 112).

Part 3 Security Framework
ISO/TC97/SC-18/WG-4 Tokyo 60, September 1987

- Introductory Material - Clauses 1.0 through 6.0. References, definitions, and abbreviations.
- Security Requirements for Distributed Office Applications - Clause 7.0.
- Secure Systems Model - Clause 8.0 (to be supplied).

A working document of 10 pages from ISO/TC97/SC-18/WG-1 and NATO, ECMA documents.

Part 3 Security Framework
ISO/TC97/SC-18/WG-4 Tokyo 61, September 1987

- Introductory Material – Clauses 1.0 through 6.0. References, definitions, and abbreviations.
 - Distributed Processing Terminology and Concepts – Clause 7.0.
 - Objectives and Functions of Management – Clause 8.0.
 - Management Functions – Clause 9.0.
 - Domains – Clause 10.0.
- Annex A Users of Management

A working document based on "Distributed Systems Management" -- Distributed Systems Management Study Group, U.K., Chair – Dr. Alwyn Langsford (UKAEA).

-Slide 16-

Relationship of DOA and ODP Models

- DOA = Distributed Office Applications ISO/TC97/SC-18
- ODP = Open Distributed Processing ISO/TC97/SC-21

-Slide 17-

ODPM is defined as identifying and interrelating to several types of interface in a distributed system.

DOAM is defined as "standardization of the model, architectural framework and design principles needed for interconnecting systems supporting Distributed Office Services.

Slide 18-

Thus DOAM is an interconnection model of office systems components and only needs to address a subset of elements of the general ODP Model.

This will require close liaison between ISO/TC97/SC-18 and ISO/TC97/SC-21.

I Have a Dream! I Have a Dream!

Most of you can remember this from Dr. Martin Luther King in 1963. My dream is also about segregation and integration but not of people themselves, but their communications.

We must support OPEN Systems Interconnect in the late 1980's and 1990's. We must work for GLOBAL communications and distributed applications to help mankind worldwide.

How can you help?

- Find and support qualified representatives to ANSI Standards groups and ISO Standards groups.
- Support committee on open systems, NBS Sig groups, and other Standards activities.
- Yes, times are tight, the Dow Jones is down, and we are worried about recessions, but we must still find the time and funds to support Standards.

Thank you.

1867a

Distributed Office Applications Model

What is it?

A common architecture to support integrated office services in a multi-vendor distributed office environment.

Based on ISO DIS 9072 (Remote Operations Service Element) the standard provides guidelines for design of protocols which allow access to various applications and interactions between the applications.

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- Allow concurrent processing
- Reduce overall size
- Facilitate modular extension

Distributed Office Applications Model

A multi-part Standard

- **Part 1 General Model**
- **Part 2 Referenced Data Transfer**
- **Part 3 Security Framework**
- **Part 4 Management**

Part 1 General Model

ISO/TC97/SC-18/WG-4 Tokyo 58, September 1987

- **Introductory Material**
- **Statement of Requirements**
- **Fundamental Concepts**
- **Naming Concepts**
- **Operation of Supportive Applications**
- **Operation of Productive Applications**
- **Guidelines for the Design of Access Protocols**
- **Annexes**

DOAM Supportive Services

- **Time Base**
- **Directory Services**
- **Reference Data Transfer Services**
- **Security Services**
 - **Authentication**
 - **Authorization**
- **Management Services**

DOAM Productive Services

- **Message Transfer Service**
- **Mailbox Service**
- **Document Filing and Retrieval Service**
- **Print Services**
- **Interpersonal Communications**
- **Electronic Business Data Interchange**
- **Change/Transfer Processing?**
- **Possible Data Base Management?**

Part 2 Referenced Data Transfer

ISO/TC97/SC-18/WG-4 Tokyo 59, September 1987

- Introductory Material
- Referenced Data Transfer Facility
- Reference
- Service Elements
- RDT Context
 - Annex A

Part 3 Security Framework

ISO/TC97/SC-18/WG-4 Tokyo 60, September 1987

- **Introductory Material**
- **Security Requirements for Distributed Office Applications**
- **Secure Systems Model**

Part 4 Management

ISO/TC97/SC-18/WG-4 Tokyo 61, September 1987

- Introductory Material
- Distributed Processing Terminology and Concepts
- Objectives and Functions of Management
- Management Functions
- Domains
 - Annex A

Relationship of DOA and ODP Models

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Thus DOAM is an interconnection model of office systems components, and only needs to address a subset of elements of the general ODP model.

This will require close liasion between ISO/TC97/SC-18 and ISO/TC97/SC-21.

Operating Systems Standards

Roger Martin

National Bureau of Standards

POSIX FIPS
THE CORNERSTONE OF
APPLICATIONS PORTABILITY

Roger J. Martin

**Institute for Computer
Sciences & Technology
National Bureau of Standards**

December 3, 1987

OBJECTIVES

- Provide vendor independent way for federal agencies to specify Unix system Requirements
- Promote application portability among federal Unix based systems.

NBS PLANS

- Adopt POSIX as a Federal Information Processing Standard**
- Develop tests to measure conformance to the standard**
- Support adoption of POSIX as an international standard**

Current Standards Activities

IEEE - POSIX 1003.1 **POSIX Standard**
1003.2 **Shell and Tools**
1003.3 **Test Method Specifications**
1003.4 **Real Time**

AT&T SVID **System V Interface Definition**
SVVS **System V Verification Suite**

X/OPEN **Portability Guide**
VSI **Validation Suite**

NBS PCTS **Posix Conformance Test Suite to**
test conformance to the POSIX FIPS

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/usr/group **Working groups on related POSIX issues**

NBS PRODUCTS

- **Federal Information Processing Standard (FIPS)**
- **POSIX Conformance Test Suite**

POSIX / FIPS

- Based on P1003.1 Draft #12
- Some changes to resolve issues
- Specify which options will be included

NBS PCTS

- **Support from IEEE P1003.3, AT&T, Hewlett Packard, X/OPEN, DEC, Perennial**
- **Based on AT&T SVVS Subset**
- **Tests conformance to the POSIX FIPS**
- **Place source code in public domain**
- **Encourage 3rd party testing services**
- **Maintain and update test suite as standard evolves**

Schedule

P1003.1 POSIX Ballot - Nov. '88⁷
Approved - March '88

P1003.2 Shell & Tools
Ballot - late '88 / early '89

P1003.3 Test Method Specifications
Final Draft - April '88
Ballot - May '88
Approved - Sept. '88

P1003.4 Real Time (schedule being established)

NBS PCTS NBS Conformance Test Suite for POSIX FIPS
Initial Version - Jan 1988
Update - 1988
April

X3J11 "C" Language Standard
ANSI Std - late '88 or early '89

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NBS Goals

Promote applications portability through the use of open systems architecture and non-proprietary standards.

Promote acceptance of NBS PCTS as the basis for both national and international validation services for POSIX.

APPLICATION PORTABILITY ISSUES

- **IDENTIFICATION OF THE FUNCTIONAL CHARACTERISTICS OF THE ARCHITECTURE**
- **NON-PROPRIETARY SPECIFICATIONS**
- **DEVELOPING APPROPRIATE BINDINGS**
- **VENDOR COMMITMENT TO USE SPECIFICATIONS IN BUILDING PRODUCTS**
- **USER COMMITMENT TO USE SPECIFICATIONS IN PROCUREMENTS**
- **CONFORMANCE TESTING**

AN EMERGING APPLICATIONS ARCHITECTURE

Function

Operating System

Data Base Management

Data Interchange

- **Business Graphics**
- **Engineering Graphics**
- **Document Processing**

Network Services

- **Data Communications**
- **File Management**
- **Interprocess Communications**

User Interface

Languages

AN EMERGING APPLICATIONS ARCHITECTURE

Function	Element
Operating System	POSIX
Data Base Management	SQL IRDS
Data Interchange	
- Business Graphics	GKS & CGM
- Engineering Graphics	IGES
- Document Processing	SGML CDA/ODIF
Network Services	
- Data Communications	OSI
- File Management	NFS
- Interprocess Communications	OSI
User Interface	XWindows
Languages	
	C COBOL FORTRAN ADA PASCAL

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APPLICATIONS PORTABILITY ARCHITECTURE

Function	Element	Interface Specification
Operating System	Extended POSIX	IEEE P1003.1 + Extensions
Data Base Management	SQL IRDS	FIPS 127
Data Interchange		
- Business Graphics	GKS & CGM	FIPS 120, 128
- Engineering Graphics	IGES	NBSIR 86-3359
- Document Processing	SGML ODA/ODIF	ISO 8879-1986 ISO/DIS 8613
Network Services		
- Data Communications	OSI	GOSIP
- File Management	NFS	
- Interprocess Communications	OSI	GOSIP
User Interface	XWindows	Xlib-C language XInterface Protocol Version 11
Languages		
	C	X3J11
	COBOL	FIPS 021-2
	FORTRAN	FIPS 069-1
	ADA	FIPS 119
	PASCAL	FIPS 109

Roger J. Martin
Manager, Software Engineering Group
National Bureau of Standards
Bldg 225 Room B266
Gaithersburg, Maryland 20899

(301) 975-3295

rmartin@icst-se.arpa

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Data Base Management Systems

**Donald Deutsch
General Electric**

DATABASE MANAGEMENT SYSTEM STANDARDS

REPORT OF PAST PROGRESS
AND
FUTURE PROSPECTS

TO

SYSTEMS COMMUNICATING WITH SYSTEMS

GSA/NBS INFORMATION RESOURCES MANAGEMENT SYMPOSIUM

3 DECEMBER 1987

DONALD R. DEUTSCH

G.E. INFORMATION SERVICES

AGENDA

DBMS STANDARDIZATION STATUS

FRAMEWORK FOR DBMS STANDARDIZATION

ROOTS OF DBMS PRODUCTS
SOURCES OF STANDARDS

ANSI/X3 DBMS STANDARDIZATION

RECAP
X3H2 DATABASE COMMITTEE

NDL AND SQL STANDARDS

OVERVIEW
DATABASE LANGUAGE NDL VS CODASYL PRODUCTS
DATABASE LANGUAGE SQL VS SQL PRODUCTS

DBMS STATE-OF-THE-ART

FUTURE DBMS DIRECTIONS

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DBMS STANDARDIZATION STATUS

BEFORE, THERE WERE NO DOMESTIC U.S. OR INTERNATIONAL DATABASE
MANAGEMENT SYSTEM STANDARDS.

TODAY, THERE ARE TWO APPROVED BY:

ANSI (AMERICAN NATIONAL STANDARDS INSTITUTE)
ISO (INTERNATIONAL STANDARDS ORGANIZATION)
FIPS (FEDERAL INFORMATION PROCESSING STANDARD)

SOON, THERE WILL BE MORE!

ROOTS OF DBMS PRODUCTS

COMMERCIAL DEVELOPMENT

HARDWARE VENDORS

GE/HIS	-	IDS
IBM	-	IMS AND DB2
SPERRY	-	DMS 1100

PROPRIETARY SOFTWARE VENDORS

SOFTWARE AG	-	ADABAS
CULLINET	-	IDMS AND IDMS/R
ASHTON TATE	-	DBASE III

UNIVERSITY/GOVERNMENT LABORATORIES

SDC/U. OF TEXAS	-	SYSTEM 2K
U. OF CALIFORNIA, BERKELEY	-	INGRES

VOLUNTARY SPECIFICATION SHARING 161

UNILATERAL, E.G., IBM SYSTEM R => ORACLE
DEVELOPMENT BODIES, E.G., CODASYL => IDMS, DBMS 10, DMS 1100
NATIONAL AND INTERNATIONAL STANDARDS

SOURCES OF STANDARDS

STANDARDS SETTING ORGANIZATIONS (ISO)

INTERNATIONAL STANDARDS ORGANIZATION (ISO)

NATIONAL STANDARDS BODIES, E.G., ANSI

FEDERAL GOVERNMENT STANDARDS - FIPS, DOD

OTHER, E.G., IEEE

DEVELOPMENT BODIES

CODASYL

OTHER

OTHER BODIES

ECMA

DEFACTO MARKETPLACE STANDARDS, E.G., SQL, MSDOS

ANSI/X3 DBMS STANDARDIZATION RECAP

1978 X3 INITIATED THREE DBMS STANDARDS EFFORTS (BASED ON 1978 CODASYL SPECIFICATIONS)

- o DATA DEFINITION LANGUAGE (DDL) - X3H2
- o COBOL DATA MANIPULATION LANGUAGE (DML) - X3J4
- o FORTRAN DML - X3J3

1980 X3J4 DECIDED TO OMIT THE DML FROM COBOL 198X

1981 X3H2 COMPLETED DDL WORK, BUT LACK OF A DML PRECLUDED ITS BEING FORWARDED TO X3 FOR APPROVAL AS AN AMERICAN NATIONAL STANDARD (ANS). NEEDED DATA MODEL FOCUS.

X3H2 REQUESTED X3 APPROVAL TO PRODUCE A STANDARD COVERING DDL AND DML; X3 AGREED AND RENAMED X3H2 THE DATABASE COMMITTEE.

1982 X3 INITIATED RELATIONAL DBMS STANDARDS EFFORT

- o RESPONSE TO SPARC/DBSSG
- o PROJECT ASSIGNED TO X3H2
- o SQL SELECTED AS BASE

1985 BOTH NDL AND SQL FORWARDED TO X3 FOR APPROVAL.

1986 NDL AND SQL APPROVED AS AMERICAN NATIONAL STANDARDS, THIRD AND FOURTH QUARTERS RESPECTIVELY.

1987 FIRST QUARTER APPROVAL OF NDL AND SQL BY BOTH ISO AND FIPS.

FIRST ADDENDUM TO SQL FOR REFERENTIAL INTEGRITY RELEASED FOR PUBLIC REVIEW AND COMMENT BY BOTH ISO AND ANSI.

ANSI X3H2 DATABASE COMMITTEE

FOCUS OF WORLD-WIDE DBMS STANDARDIZATION EFFORT OVER PAST NINE YEARS

EVOLUTIONARY CHANGES IN APPROACH AND SCOPE OF EFFORT

PARTICIPATION CHANGING BUT STILL BIASED TOWARDS IMPLEMENTORS:

INITIALLY DOMINATED BY HARDWARE MANUFACTURERS

INCREASING INFLUENCE OF PROPRIETARY SOFTWARE VENDORS

NDL PRECURSOR BENEFITTED SQL EFFORT

DATA MODEL FOCUS: SINGLE SPECIFICATION FOR DML SEMANTICS
AS WELL AS DDL SYNTAX AND SEMANTICS

FORMAL SPECIFICATION FORMAT AND STYLE

FOCUSING NOW ON:

SQL EXTENSIONS
DISTRIBUTED DATABASE PROCESSING

NDL AND SQL OVERVIEW

	<u>NDL</u>	<u>SQL</u>
REFERENCES:		
NAME	DATABASE LANGUAGE NDL	DATABASE LANGUAGE SQL
ANSI	X3.133-1986	X3.135-1986
ISO	IS 8907	IS 9075
FIPS	NBS FIPS 126	NBS FIPS 127
CHARACTERISTICS:		
TIMELINESS	TRAILS TECHNOLOGY AND MARKET	TRYING TO "LEAD THE PARADE"
FUNCTION	SOME 'TRUTH AND BEAUTY': FIXED CODASYL BUMPS AND FILLED HOLES	PRAGMATIC SUBSET OF EXTANT PRODUCTS; ABORTED 18 MONTH EFFORT TO DEFINE "TRUTH AND BEAUTY"

DATABASE LANGUAGE NDL VS CODASYL PRODUCTS

SINGLE NDL COMPARED TO PARTIAL IMPLEMENTATIONS OF A SERIES OF CODASYL SPECIFICATIONS

NO STORAGE ORIENTED FEATURES: CALC, AREA, . . .

LANGUAGE INDEPENDENT DDL SYNTAX; I.E., REMOVED COBOLisms

ADDITIONAL DATA TYPES TO MATCH STANDARD PROGRAMMING LANGUAGES

MINIMAL ACCESS CONTROL (SECURITY)

ANSI CHARTERED TO DEFINE LANGUAGE BINDINGS FOR NDL;

NO OTHER EXTENSIONS IN PROCESS

DATABASE LANGUAGE SQL VS SQL PRODUCTS

NO STORAGE-ORIENTED FEATURES: SEGMENTS, TABLS SPACE, . . .

NO "DYNAMIC SQL": PREPARE, EXECUTE

NO CREATE INDEX

- o INDEXES WILL BE IMPLEMENTOR DEFINED
- o UNIQUE SPECIFICATION FOR COLUMNS IS PART OF THE TABLE DECLARATION

ADDITIONAL DATA TYPES TO MATCH STANDARD PROGRAMMING LANGUAGES

DYNAMIC CREATE, ALTER, GRANT AND REVOKE STATEMENTS ARE IMPLEMENTOR DEFINED

- o STANDARD DEFINES TABLES, VIEWS AND PRIVILEGES WITH STATIC DATA DESCRIPTIONS
- o IMPLEMENTORS CAN USE A UTILITY PROGRAM TO PROCESS TABLE, VIEW AND PRIVILEGE DEFINITIONS

**ANSI/S3H2 AND ISO WORKING ON SQL. EXTENSIONS
AND FORMALIZING/DEFINING LANGUAGE BINDINGS**

DBMS STATE-OF-THE-ART

DATA MODEL FOCUS

STANDARDS AND MOST PRODUCTS LIMITED TO

CENTRALIZED DATABASE

SINGLE PROCESSOR DBMS

ANSI/ISO/FIPS STANDARDS

ALLOW "PORTABLE" DBMS APPLICATIONS (FINALLY!)

NECESSARY FOUNDATION FOR DISTRIBUTED DATABASE TECHNOLOGY

EMERGENCE OF SQL AS DBMS "LINGUA FRANCA"

PROLIFERATION OF SQL PRODUCTS

VIRTUALLY ALL NEW (AND MANY EXISTING) PRODUCTS HAVE AN SQL INTERFACE REGARDLESS OF UNDERLYING DATA MODEL

MANY BUSINESS/AGENCIES FORMULATING MIXED STRATEGY:

PRESERVE INVESTMENT IN EXISTING (NON-SQL) APPLICATIONS

BIAS TOWARD SQL FOR NEW APPLICATIONS AND EXTENSIONS TO EXISTING APPLICATIONS

FUTURE DBMS DIRECTIONS

PERFORMANCE IMPROVEMENTS FOR SQL PRODUCTS
NECESSARY TO MAINTAIN MOMENTUM
HARDWARE MICROCODE FOR SQL FUNCTIONS

ADD FUNCTIONALITY TO ANSI/ISO SQL STANDARDS
REFERENTIAL INTEGRITY (1988)
ADDITIONAL FEATURES (1989-90)

FOCUS ON DISTRIBUTED DATABASE MANAGEMENT
SQL STANDARD PROVIDES ESSENTIAL BUILDING BLOCK
NEW PRODUCT ANNOUNCEMENTS: SINGLE VENDOR SOLUTION
REMOTE DATABASE ACCESS EFFORT WITHIN ISO AND ANSI

MULTI-VENDOR HARDWARE/SOFTWARE DISTRIBUTED
DATABASE APPLICATIONS IS REASONABLE GOAL

Distributed Data Base Applications

Chris Reedy

Computer Corporation of America

Database Management consists of:

- o Manipulation of Data
- o Data Dictionary
- o Concurrency, Integrity and Recovery

No model for Database Management
corresponding to OSI model for
communications

Data Dictionary Standards and others

E/R Model and IRDS

Relational Models

Object Models

No "standards" for distributed
data administration

Entity/Relationship (E/R) Model

- o De Facto Standard for Data Modeling

Information Resource Dictionary System (IRDS)

- o Dictionary Standard based on E/R Model

Issues:

- o IRDS primarily for human users
- o No DBMSs use E/R model

Relational Model

- o Relational DBMS products exist

Issues:

- c Not as richly expressive as E/R Model

Object Models

- o Highly expressive for data semantics
- o Flexible and Extensible
- o Some products appearing

Standards unlikely in near-term

Data Manipulation Standards

SQL

- o Basis of Remote Data Access Protocol (RDAP)
- o Manipulates Data by Value
- o Can Manipulate Sets of Records

Issues:

- o Weak in Data Dictionary Area
- o Many Extensions among SQL Products
- o Standard will be extended

Concurrency, Integrity and Recovery

Problems:

- o Reliable Distributed Update
- o No standards for Centralized DBMSs
- o No standard form of Two-Phase Commit
(Commercial Products coming)

CCR Communications Standard Exists

Near-Term Solutions: Ad Hoc

A User's Perspective of the Standards Process

Joanna Vanderwilt

Boeing Commercial Airplane Co.

V I S I B I L I T Y

INFORM THE DATA USING PUBLIC OF STANDARDS TO INCREASE SUPPORT AND
PARTICIPATION

PROVIDE OPEN PUBLIC COMMUNICATIONS AND RAPID INFORMATION EXCHANGE

COORDINATE AND INTEGRATE THE WHOLE DATA STANDARDS PROCESS

"NO LONGER THE EXCLUSIVE TOOLS OF SCIENTISTS AND ENGINEERS, COMPUTERS
ARE NOW COMMON IN OUR OFFICES, FACTORIES, AND SCHOOLS."

- NBS

NO LONGER THE EXCLUSIVE PREOCCUPATION OF SCIENTISTS AND ENGINEERS,
THE STANDARDS DEVELOPMENT PROCESS NOW AFFECTS ORDINARY DATA USERS
IN OUR OFFICES, FACTORIES, AND SCHOOLS; AND THEY DESERVE TO BE
INFORMED OF BOTH THEIR RIGHTS AND THEIR RESPONSIBILITIES.

TYPICAL INDUSTRIAL ENVIRONMENT FOR DATA USERS

- CANNOT ACCESS LONG DISTANCE LINES
- CANNOT WRITE COMPANY CORRESPONDENCE
- HAS NO PETTY CASH - ONLY AUTHORIZED PURCHASES
- USES LOCAL AND INDUSTRIAL STANDARDS
- ASSUMES NBS MAKES NATIONAL STANDARDS (DO THEY?)
- OCCASIONALLY SEES TERMS "ISO" AND "ANSI" IN NEWS BRIEFS
- TOTALLY UNAWARE OF INFORMATION SYSTEM STANDARDS

ANSI REQUIRES

"THE CONSENSUS OF MORE THAN JUST A SIMPLE MAJORITY OF THOSE DIRECTLY AND
MATERIALLY AFFECTED,"

YET PROVIDES NO PUBLICITY TO INFORM DATA USERS OF THE EXISTENCE OF ANSI
AND THE DATA STANDARDS DEVELOPMENT PROCESS.

UNITED STATES PARTICIPATION IN INTERNATIONAL STANDARDS DEVELOPMENT

INTERNATIONAL
TELECOMMUNICATIONS
UNION
(UNITED NATIONS)

CONSULTATIVE COMMITTEE ON
TELEPHONE AND TELEGRAPH

CCITT

PARTICIPATION:
 - GOV'T TELECOM
 (US STATE DEPT)
 - PRIVATE CARRIERS
 (AT&T, GTE, ETC.)
 - EQUIP. MANUF.
 (IRM, XEROX, ETC.)
PARTIAL LIST OF ACTIVITIES
 X.21
 X.25 PACKET SWITCHING
 X.200 OSI FRAMEWORK
 X.400 EMIHS, FTAM
 X/V/I ISDN FRAMEWORK

INTERNATIONAL STANDARDS ORGANIZATION

ISO

MEMBERS (75):
 DIN - DEUTCHES
 BSI - BRITISH
 ANSI - AMERICAN
 :
 :
 :
PARTIAL LIST OF COMMITTEES
 TC10 TECHNICAL DRAWINGS
 TC20 AIRCRAFT/SPACE VEH.
 TC46 DOCUMENTATION
 TC68 BANKING
 TC97 COMPUTER/INFOR PROCS
 TC130 GRAPHICS TERMINOLOGY
 TC145 GRAPHICS SYMBOLS
 TC154 DOCS AND DATA ELEMENTS
 TC184 INDUSTRIAL AUTOMATION
 (STEP/IGES/PDES)

INTERNATIONAL ELECTROTECHNICAL COMMISSION

IEC

MEMBERS (40):
 (NATIONAL
 ORGANIZATIONS)
 US (ANSI)
PARTIAL LIST OF COMMITTEES
 TC3 GRAPHICS
 TC74 PRODUCT SAFETY
 TC77 EMI
 TC89 INFORMATION
 TECHNOLOGY
 EQUIPMENT
 TC86 FIBER OPTICS

JOINT
TECHNICAL
COMMITTEE
(JTC)

ANSI STANDARDS DEVELOPMENT ORGANIZATIONS AND
OTHER ANSI ACCREDITED STANDARDS COMMITTEES

EIA

PARTIAL LIST OF ACTIVITIES
 RS232 DTE/DCE SERIAL I/O
 RS366 AUTODIALING FOR
 MOEM
 RS422 TWO-WIRE SIGNAL
 RS423 ONE-WIRE SIGNAL
 RS448 GPIB

IEEE SOCIETIES

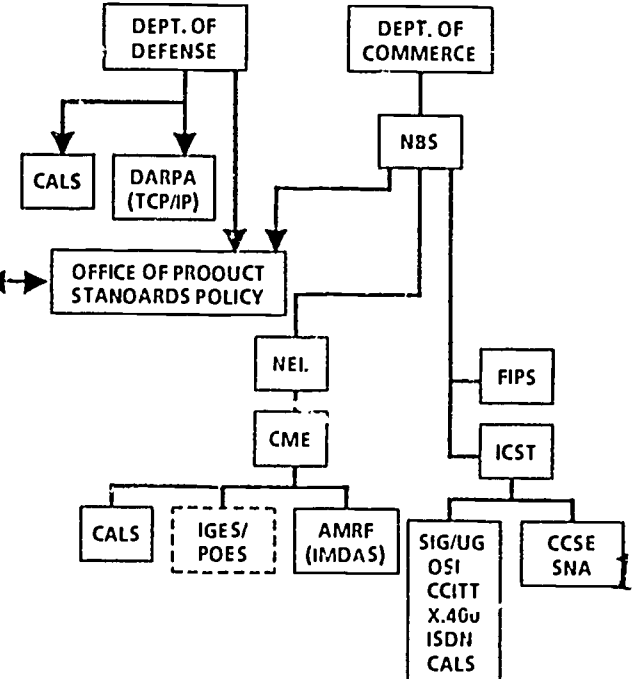
POWER ENGINEERING
INDUSTRY APPLICATIONS
COMPUTER
TECHNICAL COMMITTEES
 CSC - COMPUTER STAND. COMM.
 TC-CC - COMPUTER COMMUNICATIONS
 TC-CL - PROGRAMMING LANGUAGES
 TC-DE - DATA ENGINEERING
 TC-MM - MINI/MICROCOMPUTERS
 TC-OS - OPERATING SYSTEMS
 TC-OET - OCEANIC ENG. AND TECH.
 TC-SE - SOFTWARE ENGINEERING
 TC-TT - TEST TECHNOLOGY

CAM-I
 ASME
 ASTM
 SAE

ANSI

MEMBERS:
 COMPANIES, GOV'T OFF
 (BCS, NBS, ETC.)
 TRADE ASSOCIATIONS
 (CBEMA, EIA, ETC.)
 PROFESSIONAL SOCIETIES
 (IEEE, ACM, ASME, ETC.)
PARTIAL LIST OF COMMITTEES
 B MECHANICAL
 C ELECTRICAL/ELECTRONICS
 MH MATERIALS HANDLING
 T TELECOMMUNICATIONS
 W WELDING
 X INFORMATION SYSTEMS
 X3 INFORMATION PROCESSING
 X9 FINANCIAL SERVICES
 X12 ELEC BUS DATA INTERCH
 Y DRAWINGS, SYMBOLS,
 ABBR
 Y14 GRAPHICS INTERCHANGE
 (IGES/PDES)

FEDERAL STANDARDS AND SPECIFICATIONS



DATA STANDARDS

IGES/
PDES

DATA STANDARDS COORDINATION PROPOSED DEFINITION FOR "DATA STANDARDS"

Data **ISO** The representation forms of information dealt with by information systems and users thereof. (doc)

ANS 1. A representation of facts, concepts, or instructions in a formalized manner suitable for communication, interpretation, or processing by humans or by automatic means. (ISO definition)

2. Any representations such as characters or analog quantities to which meaning is or might be assigned.

Data Standards Those standards affecting the integrity of the content and semantics of data elements in all their system (not application) and network forms: archiving, storage, shared data bases, processing, conversion, translation, and both internal and external exchange.

Information **ANS** The meaning that a human assigns to data by means of known conventions used in their representation. (ISO definition)

Product Data The elements defined for product definition data as well as such details as assembly instructions, process specifications, financial data, customer services information, quality assurance data and testing results. This is not an inclusive list. (TOP 3.0)

Product Definition Data A subset of product data that includes only those data elements necessary for the analysis, design, manufacture and test of a product.

C 97 Study Committees (SC)

- | | |
|----------------------------------|------------------------------------|
| 1. Vocabulary | 13. Interconnection of Equipment |
| 2. Character Sets & Info. Coding | 14. Representation of Data Element |
| 3. APT | 15. Labelling & File Structure |
| 4. | 16. Open Systems |
| 5. | 17. ID/Credit Cards |
| 6. Data Communications | 18. Text Preparation & Interchange |
| 7. Design & Doc of Info Sys | 19. Office Equip & Supplies |
| 8. Numerical Control | 20. Data Encryption |
| 9. PL/Numerical Control | 21. OSI Support Services, IRDS |
| 10. Magnetic Disks | 22. Programming Languages |
| 11. Flexible Magnetic Media | 23. Optical Digital Data Disks |
| 12. Instrumentation Tape | |

The following list identifies national data standards development committees for information processing:

- T1 TELECOMMUNICATIONS (FORMERLY FCC)
- X3 INFORMATION PROCESSING SYSTEMS
 - X3H2 DATABASE
 - X3H3 GRAPHICS (DISPLAY)
 - X3H4 IRDS (DATA DICTIONARY SYSTEM)
 - X3K5 ANDIPS (DICTIONARY OF TERMS)
 - X3L2 CODES AND CHARACTERS
 - X3L8 DATA REPRESENTATION
 - X3S3 DATA COMMUNICATIONS
 - X3T1 DATA ENCRYPTION
 - X3T2 DATA INTERCHANGE
 - X3T5 OPEN SYSTEMS INTERCONNECTION
 - X3V1 TEXT: PUBLICATION SYSTEMS
- X9 FINANCIAL DATA INTERCHANGE
- X12 BUSINESS DATA INTERCHANGE
 - X12A NEW TRANSACTIONS
 - X12C COMMUNICATIONS (X.400)
- PROJECT TEAMS
- Y14.26 DIGITAL PRODUCT DATA REP (IGES/PDES)

Figures 10 and 11 chart these time intervals for two cases

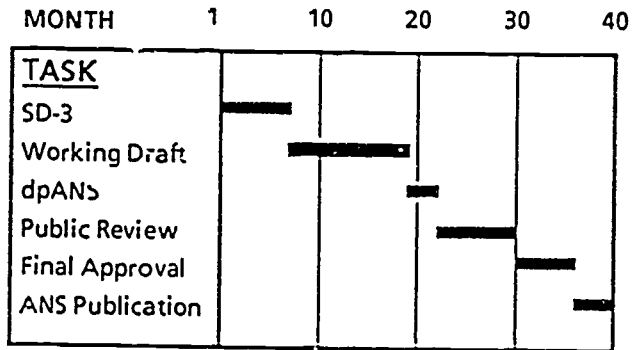


FIGURE 10 ANSI PROCESS (Optimistic Times)

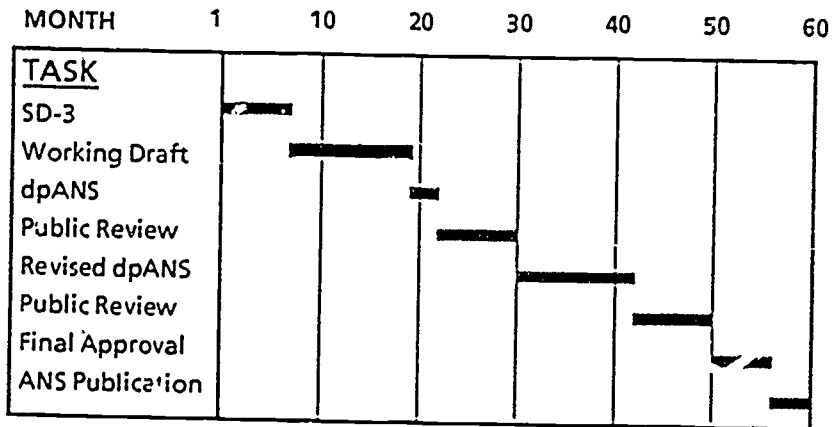


FIGURE 11 ANSI PROCESS (More Typical Times)

COMPUTER INTEGRATED ENTERPRISE

BUSINESS * MANAGEMENT * PRODUCT LIFE-CYCLE

CALS

6. FINE-TUNE SYSTEM AND DATA
INTEGRATION, DECISION SUPPORT,
FORECASTING, AND PLANNING

PRODUCT DATA BASES
DBMS, DICTIONARY,
AND TOOLS

BUSINESS MODELS
AND
DATA MODELS

GOVERNMENT
PRODUCT DATA
WORLD-WIDE

5. PLAN SPECIFIC COMPONENT
INSTALLATION FOR MINIMUM
IMPACT AND MAXIMUM BENEFIT

COMPUTER SYSTEMS
AND NETWORKS

INTERFACES AND
DATA MANAGEMENT
TOOLS

4. APPROVE PROCEDURES FOR
PLANNING SYSTEM INSTALLATIONS
THROUGH MIGRATION AND
EVOLUTION TOWARD INTEGRATION

DATA AND SYSTEM
TIME CONSTRAINTS,
IMPACTS, AND
BENEFITS

DATA MANAGEMENT
FEASIBILITY,
IMPACTS AND
BENEFITS

GOVERNMENT
CONTRACT
REQUIREMENTS

CONTRACT

----->

CONFORMANCE

3. AUTHORIZE IMPLEMENTATION
SPECIFICATIONS FOR COMPONENT
PROFILES; IMPOSE
CONFIGURATION CONTROL

INFORMATION
SYSTEM
COMPONENTS

DATA BASE AND
DATA MANAGEMENT
COMPONENTS

GOVERNMENT
IMPLEMENTATION
PROFILES

(ENTERPRISE DATA STANDARDS INSTALLATION)

(ENTERPRISE PARTICIPATION IN STANDARDS DEVELOPMENT)

2. DEFINE, TEST, EVALUATE,
AND VALIDATE SYSTEM
COMPONENT PROFILES

SPECIFICATIONS FOR SYSTEM
COMPONENT PROFILES OF
DATA STANDARDS

VALIDATION OF
SYSTEM COMPONENT
PROFILES

SPECIFICATIONS FOR
DATA MODELING
COMPONENT PROFILES

DATA ELEMENT
APPROVAL AND
DATABASE DESIGN

GOVERNMENT
TEST
PROJECTS

1. DEVELOP AND APPROVE
INDIVIDUAL DATA
STANDARDS (ISO/ANSI)

ANALYSIS AND TECHNOLOGY EXCHANGE
FOR INTERACTIVE INTEGRITY
OF DATA STANDARDS

OPEN INFORMATION NETWORK FOR EVALUATION,
FORUMS, TECHNOLOGY EXCHANGE, CALENDAR,
AND OTHER STANDARDS COMMUNICATIONS

SDD/ASC SURGROUP
DATA STANDARDS
DEVELOPMENT

SYSTEM REFERENCE MODELS TO
DEFINE COMPONENTS AND ROLES
OF INDIVIDUAL DATA STANDARDS

DATA ANALYSIS
AND
DATA MODELING

FIPS AND
MIL-SPECS/
STANDARDS

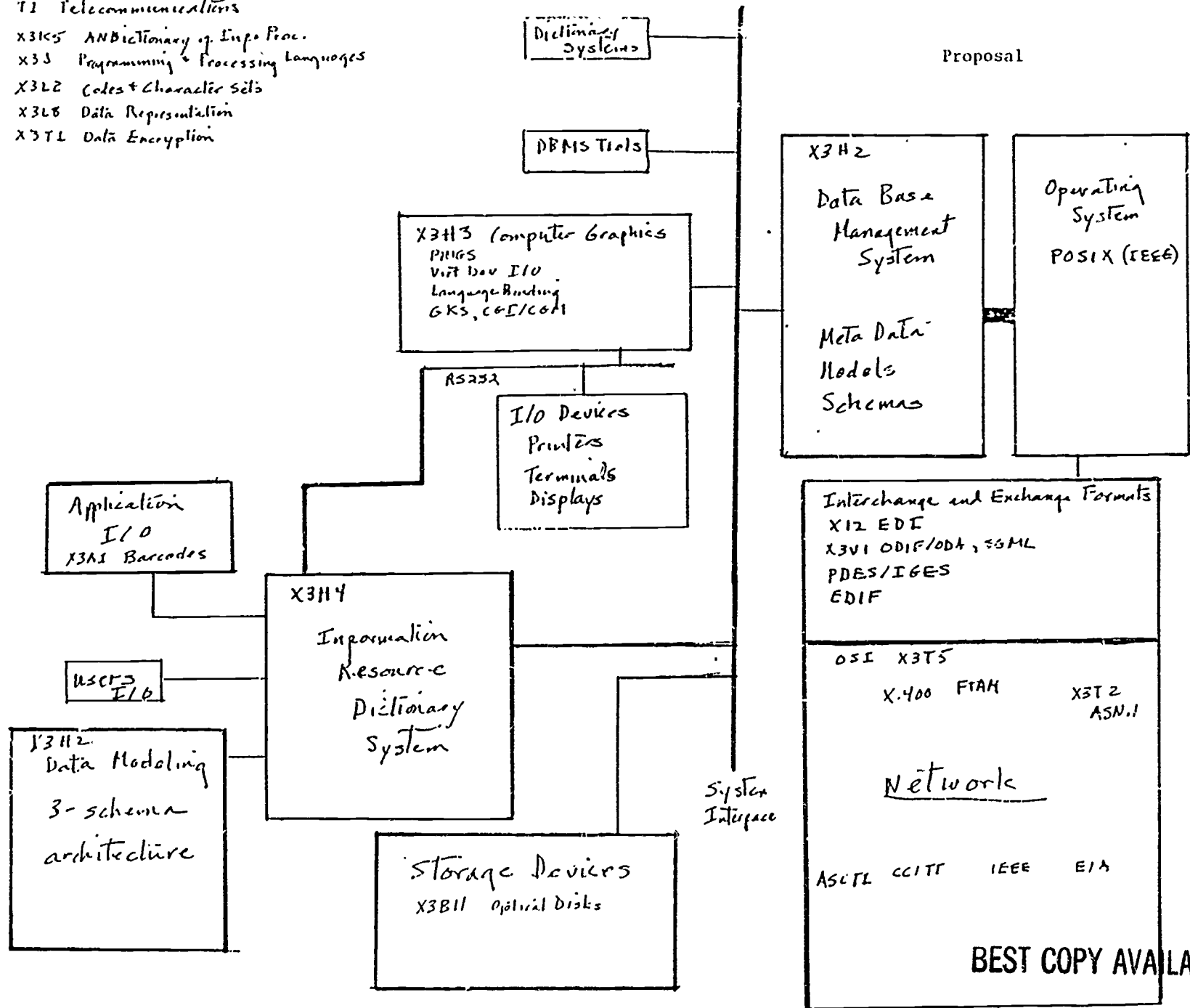
BUILDING
STEPS

BUILDING BLOCKS

BUILDING PRODUCT DATA INTEGRATION BASED ON ISO/ANSI STANDARDS

T1 Telecommunications

- X31K5 AN Dictionary of Info Proc.
- X3J Programming & Processing Languages
- X3L2 Codes & Character Sets
- X3LB Data Representation
- X3TL Data Encryption



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Closing Remarks

Frank Carr

General Services Administration

Summary of Closing Remarks

Frank Carr

I'm just going to take a few minutes to give you a few additional thought reactions to today's session. I think, first of all that we owe a lot to the speakers. They've done an excellent job in covering the subject. I think that we've accomplished the main purposes of the session.

Sitting here I kept thinking about the missing person in the audience, and I'll call that person the manager-user and what the manager-user reaction might be. The end user computing, the micros that have been introduced into the Federal government have made manager-users much more aware of what the possibilities are. The manager-user has a great interest in what I'll call the high growth area of information technology, namely the PCs, the work stations, and is particularly interested in multi-user systems and being able to link systems to each other. The manager-user has one picture in his mind of standards, and that is that standards are lagging the users needs. I think the chart that showed a four-year to five-year standards development time and many of the examples covered today illustrate what the problem is. There was one speaker who used a phrase which to my mind epitomizes a view of the standards-making process, which is "the check is in the mail." That's great if you don't have to go out and buy bread and butter and milk. I have used another phrase which has been "too little, too late." I'm going to switch to "the check is in the mail" because I think it's a little more diplomatic.

What can the user do? I think what we're going to see is a lot of emphasis on what are the strategies that users will have to adopt in the absence of standards, or while waiting for those standards to arrive?

The Federal government spends something over \$30,000,000,000 annually in ADP and telecommunications. They are going to spend that money whether standards are here or are not here. The real issue that standards makers have to face is "are they going to be relevant to those procurements?" Just as users are going to have to address the issue of "what strategies do we follow in the absence of standards?" The standards makers maybe ought to get themselves together and begin to ask themselves what are the strategies that they're using in the standards development process, and should their strategies change? There is more than one way of approaching the standards making, and that might, in fact, be an expedited process.

With that, I've already indicated my appreciation to the speakers for the job they've done, and I thank everybody in the audience for being here.

List of Attendees

HOWARD ADKINS
MANAGEMENT ANALYSIS CO.

JERRY B. AGEE
TRW, INC.

JOHN ALDEN
FALCON MICROSYSTEMS, INC.

TERRY B. ALFORD
MCDONNELL DOUGLAS

DAVID A. ANDERSON
U.S. COAST GUARD

DENNIS K. ARNESON
VETERANS ADM.

DONALD ARRIES
U.S. GEOLOGICAL SURVEY

RICHARD S. AUSTIN
DEPT. OF LABOR

JOHN BABCOCK
GSA

STEVE BAKER
DEPARTMENT OF STATE

WESLEY BALDWIN
LOE

ELIZABETH BALTIMORE
U.S. AGENCY FOR INTERNAT'L DEV.

MARTIN BARCHÉ
AIR FORCE

JOHN W. BARNETT
INSTITUTE FOR DEFENSE ANALYSES

RAYMOND S. BARROW
DOE

MARVIN W. BASS
UNISYS

JOHN BECKMAN
GSA

JACK BELCHER
HOUSE INFORMATION SYSTEMS

LINDA BELLERBY
BOEING

SHELDEN R. BENTLEY
BCS

T. BERGIN
AMERICAN UNIVERSITY

SEYMOUR BERLIN
DEPT. OF LABOR

KEITH BERRY
AIR FORCE

ALLEN E. BEUTEL
FEDERAL RESERVE BOARD

BARBARA BLICKENSTAFF
NBS

SAMUEL E. BLUMBERG
DOD

VIRGIL BOERIO
ORI/CALCULON

RONALD BONIG
SSA

VALERIE BOYKIN
MITRE CORP.

RICHARD C. BROOKS
VETERANS ADM.

LINDA BROWN
DOD

LAWRENCE T. BRUNO
DEPT. OF THE TREASURY

JOHN G. BURGESS
FILE TEK

JUDY BURNAM
U.S. TRADE REPRESENTATIVE OFC.

EVA BURNS
DLA/OASD P&LIS

JAMES H. BURROWS
NBS

KATHY BYE
HOUSE INFORMATION SYSTEM

VINCENT J. CALO
VENTURE GOVERNMENT SERV.

ROBERT J. CAREY
GSA

STEPHEN E. CARPENTER
DEC

FRANK CARR
GSA

JERRY CASHIN
SOFTWARE NEWS

CLARENCE CATOE
BOEING COMPUTER SYSTEMS

JONY CHANG
IBM

MICHAEL CHIN
IRS

JOAN CHO
BANKERS TRUST

CLAUDE CHRISTENSEN
FISH & WILDLIFE SERV.

ROBERT CHRISTIE
CONTROL DATA CORP.

JULIE A. CIRILLO
FHWA

JAMES P. CLANCY
SOFTWARE SOLUTIONS, INC.

KATHLEEN D. CONNELLY
BOEING CO./TMIS PROJECT

ROGER COOLEY
DEPT. OF INTERIOR

FRAN CORBIN
IMMIGRATION & NATURALIZATION SER

SANDY CORDER
USAF

GINO J. COVIELLO
DEFENSE COMMUNICATIONS AGENCY

ALTON S. COX
DOE

JERRY G. CRAIG
DOE

RUTH CROWN
DEPT. OF HEALTH & HUMAN SERV.

RICHARD D'ALEO
ICUC PRESS

BOB DALEY
GSA

FRED DANZIG
DEPT. OF LABOR

SHARON DARNEL
GSA

LAWRENCE C. DAVIS HQ. U.S. AIR FORCE	ANN EMBREY IRS	ROGER HALL
PHILIP H. DAWSON FISH & WILDLIFE SERVICE	MICHAEL ENGBROCK DEC	ROBERT HAMMOND BUREAU OF THE CENSUS
JOSEPH S. DE BLASI IBM	ROBERT H. EVERETT NBS	TOM HAMPTON IRS
DAVID L. DECKER HUD	RICHARD FAULK DEPT. OF STATE	GI-BIN HAN AMTRAK
CASPER R. DEFIORE DEFENSE COMMUNICATIONS AGENCY	WILLIAM B. FEIDT USDA	LARRY HARMAN BRIDGEWORKS SOFTWARE, INC.
DAVID DELANEY DOE	WILLIAM G. FENTRESS TRW, INC.	WILLIAM F. HARRIS INTEREX ASSOCIATES
VINCENT J. DELL'ORTO IRS	MAURO FERDMAN MITRE CORP.	DALE GEVING FISH & WILDLIFE SERVICE
DONALD DEUTSCH GE	DAN FICHTER HIGHWAY LOSS DATA INSTITUTE	DAN GILLIS FALCON MICROSYSTEMS, INC.
ARTHUR T. DEVLIN USDA	JUDY FINCHER HONEYWELL FEDERAL SYSTEMS, INC.	RALPH A. GILLMANN DOE
JOHN T. DEVLIN DOC	ROBERT G. FISH NOAA	MARTIN C. GIZZI DEPT. OF THE TREASURY
JOHN DINNEEN DEPT. OF LABOR	MARY FITZPATRICK NAVAL DATA AUTOMATION COMMAND	BERRY GOLDBERG U.S. TRADE REPRESENTATIVES OFC.
JERRY DISTEFANO NEC AMERICA	VALERIE FLANAGAN SOFTWARE SOLUTIONS, INC.	CHRISTIE A. GOODMAN DEPT. OF HEALTH AND HUMAN SERV.
DAVID DODGE SYSTEMHOUSE FEDERAL SYSTEMS, INC.	KENNETH A. FOGASH SECURITIES & EXCHANGE COMM.	GAIL GOODMAN AMERICAN MGMT. SYSTEMS
JOHN P. DOOLEY VA. DEPT. OF INFORMATION TECH.	ROBERT H. FOLLETT IBM	DAVID GORDON USDA
TOM DRURY GSA	MICHAEL B. FRASER NOAA/NMFS/F/43Z	ERNIE GORHAM AMERICAN MGMT. SYSTEMS
THOMAS F. DUNN IRS	DICK FREDETTE NAVDAC	PETER GOROG GODDARD SPACE FLIGHT CTR
JULES B. DUPEZA EXECUTIVE OFFICE OF THE PRESIDENT	WILLIAM FRYE PATENT AND TRADEMARK OFFICE	ROBERT E. GREEVES DOE
MICHAEL J. DURKIN VA. DEPT. OF INFORMATION TECH.	HARRY FUJIWARA DEPT. OF HEALTH & HUMAN SERV.	KAREN GREGORY DEFENSE LOGISTICS AGENCY
OLIVER DZIGGEL IDC	JOHN FULTZ KOH SYSTEMS, INC.	ELLIOTT A GREHER U.S. NUCLEAR REGULATORY COM
ELAINE M. ELDRIDGE IRS	J. FUNDERWHITE DEPT. OF TREASURY	GREGORY L. GRIFFIN AIR FORCE - CALS OFC.
HAROLD M. ELLIOTT GSA/IRMS/KML	NATALIE GAZO IBM	LARRY GRIMES IRS
		RICHARD W. GROTE PLANNING RESEARCH CORP

WILLIAM HEARN
DEPT. OF THE INTERIOR

HEIDI F. JAMES
IEEE

THOMAS J. KUSIAK
VA. DEPT. OF INFORMATION TECH.

MURLE C. HENDERSON, JR
U.S. GEOLOGICAL SURVEY

TOM JASIONOWSKI
DEPT. OF LABOR

BARBARA LACOUR
USDA

LENWOOD T. HENDRICK
DEPT. OF ARMY

ROBERT T. JASKE
FEMA

FRANCIS T. LAFFERTY
INFORMATION RESOURCES MGMT.

MELODY A. HERDEN
MITRE CORP.

BRUCE JOHNSON
BUREAU OF THE CENSUS

FRANK E. LALLEY
VETERANS ADM.

CONNIE HERRMANN
IRS

MARCO JOHNSON
GSA/IRMS/KQR

JOHN J. LANE
COMPUTER SCIENCES CORP.

CARROLL R. HILL
IRS

STEVEN E. JOHNSON
U.S. COAST GUARD

SAHIBZADA T. LATIF
DEPT. OF THE TREASURY

EDWARD HILL, JR.
DEPT. OF ENERGY/EIA

D. K. JONES
CONTEL ASC

COYEEN LAWTON
DEPT. OF LABOR

JACK HIRNEISEN
ELECTRONIC DATA SYSTEMS

STEVEN E. JONES
NASA-HQ/PRC

HORACE LAYTON
COMPUTER SCIENCES CORP.

MARK HIRSH
MITRE

DORA KARRINGTON
DEPT. OF LABOR

BRUCE E. LEDERER
USDA

MARK M. HOFFMAN
USAF

HADRIAN R. KATZ
ARNOLD & PORTER

BELKIS LEONG-HONG
DOD

JOHN H. HOGAN
HOUSE INFORMATION SYSTEM

MARGARET KELLY
DEPT. OF HEALTH & HUMAN SERV.

BRUCE LEPISTO
DOD

KATHERINE HOLDEN
OMNICOM, INC.

HELENE KENNY
DEPT. OF EDUCATION

ARNOLD LEVINE
FEDERAL COMPUTER WEEK

LARIE HOLMES
VA

JOAN S. KEUCHEL
IRS

HARVEY S. LEWIS
DEPT. OF LABOR

RICHARD HORTON
BRITISH EMBASSY

KARL K. KINDEL
BUREAU OF THE CENSUS

TERRENCE LEWIS
PRC/NASA

JOAN HOSINSKI
GOVERNMENT COMPUTER NEWS

KATHLEEN KIRKER
DEPT. OF STATE

PIERRE N. LIN
NORTHERN TELECOM

K. C. HOUSTON
HONEYWELL FEDERAL SYSTEMS, INC.

ROBERT KLING
SOIL CONSERVATION/IRM

RICHARD A. LIPPERT
OASD

CAROL HUMPHRIES
FISH & WILDLIFE SERVICE

ROBERT J. KNEZ
DEFENSE LOGISTICS AGENCY

C. FREDERICK LOWELL
MITRE

GARY HURD
NAVAL DATA AUTOMATION COMMAND

TOMMAS J. KOEHLEK
MONTGOMERY COUNTY PUBLIC SCHOOLS

TOM MACKIN
DEPT. OF LABOR

LOU IRWIN
FISH & WILDLIFE SERVICE

JOHN P. KRATZKE
USDA

WILLIAM MACKLIN
DEPT. OF LABOR

LARRY L. JACKSON
GSA

PATRICIA KRISTOBEK
U.S. TRADE REPRESENTATIVES OFC.

STEFANIE MAHON
SOFTWARE SOLUTIONS, INC.

FRANK M. JAFFE
DOC

HERB KUEHNE
USDA

SHIRLEY MALIA
DEPT. OF LABOR

ERIC R. MALMSTROM
OFFICE OF THE COMPTROLLER

MOHAMMAD MIRHAKKA
HONEYWELL FEDERAL SYSTEMS, INC.

DON PARISI
FALCON MICROSYSTEMS, INC.

JOHN MARKHAM
USDA

REGGIE MOORE
DEPT. OF LABOR

DAVID PARRISH
SOCIAL SECURITY ADM.

ROGER MARTIN
NBS

DANIEL C. MORENO
BUREAU OF MINES

PHIL PEDRO
COMBUSTION ENGINEER

JERRY MATEJKA
GRUMMAN DATA SYSTEMS

DAY MOUNT
DEPT. OF STATE

DICK PELC
GSA

EDWARD B. MATTHEWS
NORTHERN TELECOM, INC.

BARBARA MURRAY

MARGOT K. PETTIJOHN
IRS

WILL MATTHIS
AIR FORCE

JULIE MURRAY
CONTEL ASC

KATHERINE PHILLIPS
GPO

CHARLES W. MCCLURE
MITRE CORP.

A. K. MURTHY
ALLIED SIGNAL, INC.

LEO M. PIVONKA
IRM

KATHY E. MCCORD
FISH & WILDLIFE SERVICE

K. PRASAD NAIR
PROJECT MANAGEMENT, INC.

GEORGE POGHARIAN
DEFENSE LOGISTICS AGENCY

BURL J. MCDANIEL
DEPT. OF HEALTH & HUMAN SERV.

SUSAN E. NEHER
DEPT. OF STATE

VICTOR M. PONTE
USDA

FRANCIS MCDONOUGH
GSA

DALE NELSON
STATE OF IOWA

SHIRLEY M. RADACK
NBS

MICHAEL P. MCEWEN
US AIR FORCE

DAVE NEWMAN
IRS

TIM L. RAPP
INFORMATION HANDLING SERV.

JOAN MCGARITY
NAVAL DATA AUTOMATION COMMAND

CAROL S. NEZZO
U.S. CONGRESS

CHARLES R. RAY
NASA HQTRS

FRANK M. MCGOLDRICK
TRW, INC.

BAO T. NGUYEN
HQ U.S. AIR FORCE

JERRY A. REAGAN
FEDERAL HIGHWAY ADM.

BRUCE MCGRAW
FALCON MICROSYSTEMS, INC.

WILLIAM O'BRIEN
NAVAL DATA AUTOMATION COMMAND

NORMAN REAM

THOMAS E. MCKEOWN
ADVANCED TECHNOLOGY

WALTER C. O'NEILL
IBM CORP

BERTHA L. REED
IMMIGRATION & NATURALIZATION

JAMES T. MCMAHON
ADMINISTRATION AND TECHNOLOGY

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GSA

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